



Date: Wednesday, 16 February 2022

Time: 10.30 am

Venue: Shrewsbury/Oswestry Room, Shirehall, Abbey Foregate, Shrewsbury, Shropshire, SY2 6ND

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## CABINET

### TO FOLLOW REPORT (S)

#### **8 Capital & Financial Strategy 2022/23 - 2026/27 - Final (Pages 1 - 62) – APPENDIX 3**

Lead Member – Councillor Gwilym Butler – Portfolio Holder for Resources

Report of James Walton, Executive Director of Resources – **TO FOLLOW**

Tel: 01743 258915

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# Draft Revenue and Capital Budget 2022/23

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Agenda Item 8

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## Foreword from Lezley Picton, Leader of Shropshire Council

Welcome to Shropshire Council's budget book for the 2022/23 financial year.

It is with immense pride that I have led Shropshire Council since May 2021. This last year did not turn out quite as we anticipated or hoped, and the continuing impact of the Coronavirus Pandemic left its mark on many aspects of the Council in 2021/22.

Let's not forget that Shropshire is a great place to visit, to work and to do business. I see Shropshire Council at the heart of the County, working to create better opportunities for our people and our communities. Our Council is something we should be proud of, but that is not something I will take for granted. We face a difficult financial future and must 'cut our cloth' accordingly and a sustainable future for Shropshire Council is not something we can achieve overnight. Nevertheless, achieving a fair share of Government Funding for Shropshire is something that drives me. Without this, we will continue to face difficult decisions and we will have to accept that what we *want* to achieve and what we *need* to achieve are two different things, with our focus by necessity shifted towards the latter.

Our outlook for 2022/23 and beyond is somewhat limited given the announcements made by Government. We had hoped for the implementation of a new Fair Funding formula for local government which we believe would go some way towards compensating Shropshire for the inequitable share of national funding we have received for many years. Fair funding has been delayed, however, until at least 2023/24 and quite possibly later. We had expected, instead, a three-year settlement which would, at least, provide some certainty through to 2024/25. Instead, a single year announcement was made, incorporating cash flat or a marginally increased continuation of one-off grants for another year. A new unringfenced 'Services' Grant was added for one year only and with an option to levy a 2% precept on Council Tax for Adult Social Care pressures, it was possible to plan for a 3.99% increase in Council Tax overall to help reduce the impact of our funding position.



What the announcements did not deal with, was the £50m structural deficit we as a Council have had to carry for three years. With careful use of funding provided to manage the impact of the pandemic, other one off funds and by depleting our available reserves (held for purposes that we have now had to cancel), we have been able to set a legal budget each year, masking the deficit in our funding. We have not been able to make any significant choices over this time, not able to finance what we want to do; instead our focus has been on spreading our resources as thinly as we can so that we can provide the services our people need. We have become very adept at doing a lot with a little, but this is not how it should be, and it is intrinsically unfair that the people of Shropshire receive significantly less funding per head from government for all of its services in comparison to the national average.

The years ahead continue to provide challenges for the Council. Our population is aging faster than the national average with needs growing ever more complex as time goes on, yet we understand our duty to provide the best care that we can afford for the people of Shropshire. Demographic demands in Children's Services have seen a step change in costs over the last few years, exaggerated since 2020, and safeguarding our younger population has proved difficult to manage financially since 2017/18. Costs continue to grow in this area and this growth has been funded by reductions elsewhere in the Council's budget. We manage these significant financial pressures in the knowledge that we provide low cost services compared to other authorities while maintaining high standards of delivery.

Given the environment we currently operate within, it is of no surprise that our financial plan does not provide a balanced and sustainable budget for the long-term future. The underlying narrative has not altered for several years, year on year, the taxpayers of Shropshire are required to fund a greater amount and a greater proportion of the resources the Council needs to operate. In 2015/16 the Council set a net budget of £216m of which 55% (£119m) was funded by local Council Tax. Between 2015/16 and 2022/23 the amount raised by Council tax rose by over £61m raising £180m. The Council's net budget, however, has risen by just £8m over this time and stands at £224m in 2022/23. As a result, Council Tax increases have not increased the amount the Council can spend in real terms; instead, a net budget that has not kept pace with inflation is now funded at almost 80% by the local taxpayer. The figures in this Budget Book show that this trend is set to continue.

In Shropshire the most elderly of our population is growing at a rate 30% higher than the national average, creating a huge pressure on social care services; we have a wide geography over which to deliver all of our services; we have a huge road network to maintain, and the demands we have to manage derive from a sparsely distributed and sometimes remote population. At the same time, we deliver some of the lowest cost council services in the country, we have a thriving business community, good employment levels and we have good quality housing. Unfortunately, in terms of the Council's finances, the clear majority of our businesses pay little or no business rates (we estimate that of around 12,000 registered business in

Shropshire the largest 100, or less than 1%, pay around 30% of the business rates we collect). More importantly, the demands and pressures on our services cause growth in costs which have no correlation whatsoever with our ability to raise funds locally. We simply cannot raise enough funds, at the accelerating rate we need to, through Business Rates and Council Tax to fund the services we need to provide locally. This leaves us with a stark choice; we cut services to meet our expected funding envelope, or we find new innovative ways to work and the means to raise more income.

We are continuing to lobby Government hard to ensure that 'Fair Funding' achieves what it was set up to do i.e. deliver a redistribution of funds to match needs, not the ability to raise funds. I have continued to lobby government, along with our local MPs, pressing for a fairer settlement for Shropshire in the longer term. This also means getting a fair share for local government as a whole – there's little point in Shropshire receiving a fairer share of the pot, if the pot just isn't big enough to start with.

The government publishes Core Spending Power calculations for every local authority in the country. In Shropshire, the core spending power is below the national average across England. If the new fair funding mechanism did nothing more than provide Shropshire with national average funding, we estimated we would be better off financially by around £30m each and every year. While that amount of funding would not quite be enough to solve our estimated structural funding gap, it would go a long way.

The Budget Book for 2022/23 provides details of how and where we will spend money over the next twelve months, turning our priorities and into the reality of spending plans on a service-by-service basis.

As you will see from the Capital Programme section of this book, we are planning to invest £125 million into local projects in 2022/23. The capital programme remains priority led, reflecting the need for growth in the Shropshire economy, investment in infrastructure and roads, investment in schools and children's residential provision and investment in regeneration. The Capital Programme is driven by the Council's Capital Strategy. The Capital Strategy 2022/23 to 2026/27 outlines proposals to invest almost £279 million in Shropshire over the next five years.

In 2021-22, we have continued to invest in the structural maintenance of roads, bridges and structures, street lighting and the Integrated Transport Plan through utilisation of the Department for Transport's Highways Maintenance funding.

Funding secured from The Marches Local Enterprise Partnership (LEP) and developer contributions have been utilised for the Shrewsbury Integrated Transport Package, which will deliver long term economic benefits and sustainable growth for

Shrewsbury and the surrounding area, and the Oxon Relief Road Project. Design and planning of the North West Relief Road (NWRR) has continued, for which significant government grant funding has been secured to assist with the financing of the project.

In Oswestry, work has completed on the Mile End Roundabout and Oswestry Innovation Park Enabling Scheme to facilitate both housing and employment growth in the area with significant funding secured from Homes England and LEP being utilised towards the cost.

Developer contributions are funding a series of Road and Pedestrian Improvement Projects around Shifnal Town Centre to align housing growth in the area with improved network facilities and public realm, with the project commencing in 2021/22 and completion set for 2022/23.

Funding was secured from the Highway Maintenance Challenge Fund in 2021/22 to deliver flood risk highway improvements in four key areas of Shropshire, Albrighton, Clun, Shifnal and Much Wenlock. Development of the schemes has commenced in 2021/22 and will continue until 2023/24

The Broadband Project continues to deliver improved connectivity to Shropshire, working alongside BDUK to develop innovative ways of delivering Superfast Broadband to homes and businesses across Shropshire.

There has been investment in physical assets through the Council's Corporate Landlord function, incorporating projects which will contribute to the delivery of the Council's Climate Strategy and vision to become carbon net neutral by 2030.

The Council's commitment to invest in regeneration schemes has continued; the Whitchurch Medical Practice now progressing in association with Wrekin Housing Group and with funding from NHS England contributing to the financing of the project.

Disabled Facilities grants continue to be utilised to improve access to homes, rooms, and facilities for Shropshire residents with disabilities and Council investment in Adult Social Care has facilitated a planned project of delivering assisted living accommodation at Greenacres Farm.

School improvement schemes have continued throughout the year utilising Condition Capital, Basic Need Capital, and Devolved Formula Capital funding from the Department for Education (DfE) and the Council continues to invest in School Future Place Planning to meet the increasing demand for school places in the county, utilising developer contributions towards the cost. Improvements to school connectivity in the digital age continue to be implemented through the DfE Full Fibre and Connect the



Classroom grants. The Council is also continuing to invest in the provision of in-house Children's Residential Care Homes to generate savings in relation to the purchase of out of county care.

The Major Repairs Programme and New Build Programme have continued in relation to the Council's retained housing stock through the Council's Arms-Length Management Organisation, Shropshire Towns & Rural Housing (ST&RH).

We are looking at investment opportunities for the future, and we are not averse to internal and external borrowing to fund these should the right opportunities arise. The Capital Strategy is developed around these themes and in the coming years we will see a shift from funding schemes that result in a drain on the budget to proposals that deliver efficiencies and financial returns, reducing our costs not increasing them. Our Treasury and Investment Strategies work together to place a framework around this approach.

In the meantime, the financial implications of our plans for 2022/23 are set out in this budget book. I would like to take this opportunity to offer my thanks to all the officers across the Council who work extremely hard to control and manage our high-quality services and our very complex finances – something that increases in importance with every passing year.

Lezley Picton  
Leader of Shropshire Council

# Budget Summary



## Revenue Summary

| 2021/22 Revised<br>Budget      Service Area |                                   | Budget 2022/23     |  |  |                            |                                   |                           |                           |  |                      | Net Budget<br>Requirement<br>£ |
|---|-----------------------------------|--------------------|--|--|----------------------------|-----------------------------------|---------------------------|---------------------------|--|----------------------|--------------------------------|
|   |                                   | Staff<br>£         | Third Party<br>& Transfer<br>Payments<br>£ | Gross Expenditure<br>Other<br>Controllable<br>expenditure<br>£ | Internal<br>Recharges<br>£ | Non<br>Controllable<br>costs<br>£ | Total<br>Expenditure<br>£ | Government<br>Grants<br>£ | Gross Income<br>Service<br>Income<br>£ | Total<br>Income<br>£ |                                |
| -50,195,940                                 | Corporate Budgets                 | 1,909,670          | 11,247,884                                 | -2,509,910   | 3,924,930                  | -7,771,000                        | 6,801,574                 | -59,104,080               | -2,616,484                             | -61,720,564          | -54,918,990                    |
| 3,274,940                                   | Health and Wellbeing              | 4,569,470          | 8,862,500                                  | 338,510  | 2,662,240                  | 241,520                           | 16,674,240                | -12,642,070               | -582,680                               | -13,224,750          | 3,449,490                      |
| 186,266,660                                 | People                            | 60,045,960         | 270,328,660                                | 23,565,130   | 9,488,680                  | 4,781,310                         | 368,209,740               | -115,925,200              | -53,475,210                            | -169,400,410         | 198,809,330                    |
| 68,236,300                                  | Place                             | 40,819,310         | 21,792,460                                 | 62,596,790   | 10,636,230                 | 2,353,880                         | 138,198,670               | -5,027,380                | -62,237,190                            | -67,264,570          | 70,934,100                     |
| 1,069,130                                   | Resources                         | 26,028,120         | 61,222,560                                 | 6,009,090  | 8,086,690                  | 389,350                           | 101,735,810               | -58,061,720               | -37,346,550                            | -95,408,270          | 6,327,540                      |
| -4,280                                      | Strategic Management Board        | 808,450            | 0  | -75,020  | 253,460                    | 4,940                             | 991,830                   | 0                         | -977,000                               | -977,000             | 14,830                         |
| <b>208,646,810</b>                          | <b>Sub Total</b>                  | <b>134,180,980</b> | <b>373,454,064</b>                         | <b>89,924,590</b>  | <b>35,052,230</b>          | <b>0</b>                          | <b>632,611,864</b>        | <b>-250,760,450</b>       | <b>-157,235,114</b>                    | <b>-407,995,564</b>  | <b>224,616,300</b>             |
| 0   | Less recharges*                   |                    |  |  | -35,052,230                |                                   | -35,052,230               |                           | 35,052,230                             | 35,052,230           | 0                              |
| <b>208,646,810</b>                          | <b>Net Budget</b>                 | <b>134,180,980</b> | <b>373,454,064</b>                         | <b>89,924,590</b>  | <b>0</b>                   | <b>0</b>                          | <b>597,559,634</b>        | <b>-250,760,450</b>       | <b>-122,182,884</b>                    | <b>-372,943,334</b>  | <b>224,616,300</b>             |
| -6,253,140                                  | Revenue Support Grant             |                    |  |  |                            |                                   |                           |                           |  |                      | -6,450,400                     |
| -10,031,260                                 | Top Up Grant                      |                    |  |  |                            |                                   |                           |                           |  |                      | -10,031,260                    |
| -43,073,213                                 | Business Rates                    |                    |  |  |                            |                                   |                           |                           |  |                      | -36,843,700                    |
| 21,382,985                                  | Collection Fund (Surplus)/Deficit |                    |  |  |                            |                                   |                           |                           |  |                      | 8,994,360                      |
| <b>170,672,186</b>                          | <b>Council Tax Requirement</b>    |                    |  |  |                            |                                   |                           |                           |  |                      | <b>180,285,304</b>             |
| <b>1,501.22</b>                             | <b>Council Tax (Band D)</b>       |                    |  |  |                            |                                   |                           |                           |  |                      | <b>1,561.11</b>                |
| 14,091,000                                  | General Fund Balances (Opening)   |                    |  |  |                            |                                   |                           |                           |  |                      | 9,745,000                      |
| 93,658,000                                  | Earmarked Reserves (Opening) ^    |                    |  |  |                            |                                   |                           |                           |  |                      | 68,318,000                     |
| <b>107,749,000</b>                          | <b>Total Balances Held</b>        |                    |  |  |                            |                                   |                           |                           |  |                      | <b>78,063,000</b>              |

\* Recharges have been excluded from the Council's expenditure and income budget to ensure that the cost of these services and the recharged cost for these services are no longer both reflected in the gross budget.

^ Earmarked Reserves include schools delegated balances (£5.995m in 2021/22)

## Portfolio Holder Summary

| 2021/22 Revised<br>Budget<br>£ | Portfolios   | Budget 2022/23     |  |  |                            |                                   |                           | Gross Income               |                        |                      | Net Budget<br>Requirement<br>£ |
|--------------------------------|--|--------------------|--|--|----------------------------|-----------------------------------|---------------------------|----------------------------|------------------------|----------------------|--------------------------------|
|                                |  | Staff<br>£         | Third Party<br>& Transfer<br>Payments<br>£ | Gross Expenditure<br>Other<br>Controllable<br>expenditure<br>£ | Internal<br>Recharges<br>£ | Non<br>Controllable<br>costs<br>£ | Total<br>Expenditure<br>£ | Governmen<br>t Grants<br>£ | Service<br>Income<br>£ | Total<br>Income<br>£ |                                |
| 5,479,100                      | Economic Growth, Regeneration and Planning           | 9,905,410          | 448,850                                    | 1,357,700  | 1,669,860                  | 602,950                           | <b>13,984,770</b>         | -99,170                    | -7,831,750             | <b>-7,930,920</b>    | <b>6,053,850</b>               |
| -9,480                         | Policy and Strategy, Improvement and Communications  | 1,698,690          | 0  | -121,760   | 305,620                    | 31,570                            | <b>1,914,120</b>          | 0                          | -1,892,940             | <b>-1,892,940</b>    | <b>21,180</b>                  |
| 125,076,050                    | Adult Social Care and Public Health                  | 35,138,560         | 146,443,240                                | 4,272,380  | 6,893,440                  | 1,993,520                         | <b>194,741,140</b>        | -17,214,070                | -47,111,710            | <b>-64,325,780</b>   | <b>130,415,360</b>             |
| 64,465,550                     | Children and Education                               | 29,476,870         | 132,747,920                                | 19,631,260   | 5,257,480                  | 3,029,310                         | <b>190,142,840</b>        | -111,353,200               | -6,946,180             | <b>-118,299,380</b>  | <b>71,843,460</b>              |
| 32,776,310                     | Climate Change, Natural Assets and the Green Economy | 888,980            | 0  | 38,648,840   | 339,460                    | 54,090                            | <b>39,931,370</b>         | -4,292,540                 | -1,381,430             | <b>-5,673,970</b>    | <b>34,257,400</b>              |
| 19,492,120                     | Communities, Culture, Leisure and Tourism, Transport | 11,111,670         | 13,966,850                                 | 9,896,180  | 2,514,690                  | 710,180                           | <b>38,199,570</b>         | -635,670                   | -17,236,230            | <b>-17,871,900</b>   | <b>20,327,670</b>              |
| -2,146,680                     | Digital, Technology and Data and Insight             | 7,305,570          | 0  | 2,487,390  | 2,142,710                  | 49,440                            | <b>11,985,110</b>         | 0                          | -11,374,090            | <b>-11,374,090</b>   | <b>611,020</b>                 |
| 10,317,630                     | Physical Infrastructure                              | 18,776,600         | 7,376,760                                  | 12,702,460   | 6,081,220                  | 978,340                           | <b>45,915,380</b>         | 0                          | -35,787,780            | <b>-35,787,780</b>   | <b>10,127,600</b>              |
| -46,803,790                    | Finance and Corporate Resources                      | 19,878,630         | 72,470,444                                 | 1,050,140  | 9,847,750                  | -7,449,400                        | <b>95,797,564</b>         | -117,165,800               | -27,673,004            | <b>-144,838,804</b>  | <b>-49,041,240</b>             |
| <b>208,646,810</b>             | <b>Sub Total</b>                                     | <b>134,180,980</b> | <b>373,454,064</b>                         | <b>89,924,590</b>  | <b>35,052,230</b>          | <b>0</b>                          | <b>632,611,864</b>        | <b>-250,760,450</b>        | <b>-157,235,114</b>    | <b>-407,995,564</b>  | <b>224,616,300</b>             |
|                                | 0 Less recharges                                     |                    |  |  | -35,052,230                |                                   | <b>-35,052,230</b>        |                            | 35,052,230             | <b>35,052,230</b>    | <b>0</b>                       |
| <b>208,646,810</b>             | <b>Total Portfolio Budgets</b>                       | <b>134,180,980</b> | <b>373,454,064</b>                         | <b>89,924,590</b>  | <b>0</b>                   | <b>0</b>                          | <b>597,559,634</b>        | <b>-250,760,450</b>        | <b>-122,182,884</b>    | <b>-372,943,334</b>  | <b>224,616,300</b>             |

### Portfolio

Economic Growth, Regeneration and Planning

Policy and Strategy, Improvement and Communications

Adult Social Care and Public Health

Children and Education

Climate Change, Natural Assets and the Green Economy

Communities, Culture, Leisure and Tourism, Transport

Digital, Technology and Data and Insight

Physical Infrastructure

Finance and Corporate Resources

### Portfolio Holder

Cllr Ed Potter

Cllr Lezley Picton

Cllr Simon Jones

Cllr Kirstie Hurst-Knight

Cllr Ian Nellins

Cllr Cecilia Motley

Cllr Rob Gittins

Cllr Dean Carroll

Cllr Gwilym Butler

## Subjective Analysis

| Service Area               | Budget 2022/23     |                   |                   |                     |                      |                    |                    |                        |                    |                     |                                |                                  |                    |                     |                        |
|----------------------------|--------------------|-------------------|-------------------|---------------------|----------------------|--------------------|--------------------|------------------------|--------------------|---------------------|--------------------------------|----------------------------------|--------------------|---------------------|------------------------|
|                            | Employees          | Premises          | Transport         | Supplies & Services | Third Party Payments | Transfer Payments  | Internal Recharges | Non Controllable costs | Total Expenditure  | Government Grants   | Other Grants and Contributions | Other Income incl Fees & Charges | Internal Recharges | Total Income        | Net Budget Requirement |
|                            | £                  | £                 | £                 | £                   | £                    | £                  | £                  | £                      | £                  | £                   | £                              | £                                | £                  | £                   | £                      |
| Corporate Budgets          | 1,909,670          | 1,550             | 0                 | -2,511,460          | 11,247,884           | 0                  | 3,924,930          | -7,771,000             | <b>6,801,574</b>   | -59,104,080         | -1,143,160                     | -1,300,704                       | -172,620           | <b>-61,720,564</b>  | <b>-54,918,990</b>     |
| Health and Wellbeing       | 4,569,470          | 23,660            | 82,080            | 232,770             | 8,862,500            | 0                  | 2,662,240          | 241,520                | <b>16,674,240</b>  | -12,642,070         | -300,840                       | -270,840                         | -11,000            | <b>-13,224,750</b>  | <b>3,449,490</b>       |
| People                     | 60,045,960         | 1,621,680         | 14,989,560        | 6,953,890           | 221,867,950          | 48,460,710         | 9,488,680          | 4,781,310              | <b>368,209,740</b> | -115,925,200        | -23,680,180                    | -29,113,060                      | -681,970           | <b>-169,400,410</b> | <b>198,809,330</b>     |
| Place                      | 40,819,310         | 13,392,900        | 3,690,380         | 45,513,510          | 21,792,460           | 0                  | 10,636,230         | 2,353,880              | <b>138,198,670</b> | -5,027,380          | -2,982,200                     | -46,002,830                      | -13,252,160        | <b>-67,264,570</b>  | <b>70,934,100</b>      |
| Resources                  | 26,028,120         | 95,250            | 101,510           | 5,812,330           | 68,760               | 61,153,800         | 8,086,690          | 389,350                | <b>101,735,810</b> | -58,061,720         | -2,678,760                     | -5,605,870                       | -29,061,920        | <b>-95,408,270</b>  | <b>6,327,540</b>       |
| Strategic Management Board | 808,450            | 0                 | 1,680             | -76,700             | 0                    | 0                  | 253,460            | 4,940                  | <b>991,830</b>     | 0                   | 0                              | 0                                | -977,000           | <b>-977,000</b>     | <b>14,830</b>          |
| <b>Sub Total</b>           | <b>134,180,980</b> | <b>15,135,040</b> | <b>18,865,210</b> | <b>55,924,340</b>   | <b>263,839,554</b>   | <b>109,614,510</b> | <b>35,052,230</b>  | <b>0</b>               | <b>632,611,864</b> | <b>-250,760,450</b> | <b>-30,785,140</b>             | <b>-82,293,304</b>               | <b>-44,156,670</b> | <b>-407,995,564</b> | <b>224,616,300</b>     |
| Less recharges             |                    |                   |                   |                     |                      |                    | -35,052,230        |                        | <b>-35,052,230</b> |                     |                                |                                  | 35,052,230         | <b>35,052,230</b>   | <b>0</b>               |
| <b>Net Budget</b>          | <b>134,180,980</b> | <b>15,135,040</b> | <b>18,865,210</b> | <b>55,924,340</b>   | <b>263,839,554</b>   | <b>109,614,510</b> | <b>0</b>           | <b>0</b>               | <b>597,559,634</b> | <b>-250,760,450</b> | <b>-30,785,140</b>             | <b>-82,293,304</b>               | <b>-9,104,440</b>  | <b>-372,943,334</b> | <b>224,616,300</b>     |



# Financial Strategy Summary



## Financial Strategy Summary

The Final Council Financial Strategy presented to Council 24 February 2022 provides the latest projections on the Council's Resource and Expenditure projections for the period 2022/23 and the initial projections for 2023/24 to 2026/27. The following table provides a summary.

**Table 1: Resource and Expenditure Projections 2022-2027**

|  | 2022/23<br>£'000 | 2023/24<br>£'000 | 2024/25<br>£'000 | 2025/26<br>£'000 | 2026/27<br>£'000 |
|--|------------------|------------------|------------------|------------------|------------------|
| Resources  | 597,560          | 553,984          | 562,726          | 577,177          | 590,416          |
| Expenditure  | 656,497          | 619,313          | 629,407          | 640,780          | 646,878          |
| <b>Funding Gap</b> (2022/23 includes one off COVID-19 Collection Fund Deficit) | <b>-58,937</b>   | <b>-65,329</b>   | <b>-66,681</b>   | <b>-63,603</b>   | <b>-56,462</b>   |
| <b>Year on Year Increase</b>   |                  | <b>-6,392</b>    | <b>-1,352</b>    | <b>3,078</b>     | <b>7,141</b>     |

The Resource Projections are based on the Final Local Government Finance Settlement received on 7 February 2022 and estimates of Local Business Rates retained locally. Council Tax will increase in 2022/23 by 1.99% and a further 2.00% relating to an Adults Services Precept.

The expenditure projections reflect the latest assumptions for inflationary growth including pay and prices. These also include demand and demographic growth and budgetary pressures for Adult Services and Children's Safeguarding. Both of these services are experiencing significant increases in growth and it is projected to continue to rise over the 5 year period.

The Council has agreed to use one off grants, and reserves to close and fully fund the funding gap in 2022/23. There is a still a significant amount of uncertainty around the 2023/24 financial year due to the possible introduction of 75% business rates retention in that year alongside the fair funding review. Therefore until further clarity is available from the Government regarding the detail of these proposals and the Council can evaluate the impact on the resources projected, it is not possible to formulate long term plans to ensure a sustainable future for the Council.

The table below details how the total £58.937m will be funded in 2022/23.

**Table 2: Funding Gap and Savings for 2022/23**

|  | £'000   | £'000         |
|--|---------|---------------|
| <b>Funding Gap:</b>                                    |         |               |
| 2022/23 Funding Gap                                    | 58,937  |               |
| <b>Total Funding Gap</b>                               |         | <b>58,937</b> |
| <b>One off Funding:</b>                                |         |               |
| Rural Services Delivery Grant – One Off                | -6,941  |               |
| Social Care Grant - One Off                            | -12,620 |               |
| Improved Better Care Funding                           | -11,863 |               |
| Services Grant - One Off                               | -3,521  |               |
| Lower Tier Services Grant                              | -397    |               |
| Market Sustainability and Fair Cost Fund               | -941    |               |
| S.31 Business Rates Additional Relief Grants for COVID | -12,761 |               |
| Review of Earmarked Reserves                           | -6,878  |               |
| Financial Strategy Reserve – to provide for 2022/23    | -7,043  |               |
| Contribution to General Fund Balance                   | 4,028   |               |
| <b>Total Savings/Funding</b>                           |         | <b>58,937</b> |



# Detailed Budgets by Service Area



## Corporate and Strategic Management Board

| 2021/22 Revised<br>Budget<br>£ |   | Service Area | Budget 2022/23 |  |   |                            |                                   | Gross Income              |                           |                        | Net Budget Requirement<br>£ |                      |
|--------------------------------|---|--------------|----------------|--|---|----------------------------|-----------------------------------|---------------------------|---------------------------|------------------------|-----------------------------|----------------------|
|                                |   |              | Staff<br>£     | Third Party<br>& Transfer<br>Payments<br>£ | Other<br>Controllable<br>expenditure<br>£ | Internal<br>Recharges<br>£ | Non<br>Controllable<br>costs<br>£ | Total<br>Expenditure<br>£ | Government<br>Grants<br>£ | Service<br>Income<br>£ |                             | Total<br>Income<br>£ |
|                                |   |              |                |  |   |                            |                                   |                           |                           |                        |                             |                      |
| Corporate Budgets              |   |              |                |  |   |                            |                                   |                           |                           |                        |                             |                      |
| 4,656,220                      | Corporate & Democratic Core               | 0            | 0              | 172,620                                    | 3,583,800                                 | 0                          | 3,756,420                         | 0                         | -172,620                  | -172,620               | 3,583,800                   |                      |
| 166,240                        | Corporate Subscriptions                   | 0            | 0              | 169,160                                    | 1,770                                     | 0                          | 170,930                           | 0                         | 0                         | 0                      | 170,930                     |                      |
| 8,359,580                      | Non Distributable Costs                   | 1,720,490    | 0              | 2,970                                      | 88,320                                    | 493,000                    | 2,304,780                         | 0                         | -239,210                  | -239,210               | 2,065,570                   |                      |
| -78,957,360                    | Other Corporate Budgets                   | 184,870      | 0              | -10,900,410                                | 238,540                                   | -8,264,000                 | -18,741,000                       | -57,581,430               | 0                         | -57,581,430            | -76,322,430                 |                      |
| 1,925,840                      | QICS PFI Unitary Charge                   | 0            | 1,083,380      | 2,411,770                                  | 6,360                                     | 0                          | 3,501,510                         | -1,522,650                | 0                         | -1,522,650             | 1,978,860                   |                      |
| 13,653,540                     | Treasury Management                       | 4,310        | 10,164,504     | 5,633,980                                  | 6,140                                     | 0                          | 15,808,934                        | 0                         | -2,204,654                | -2,204,654             | 13,604,280                  |                      |
| -50,195,940                    | Net Budget for Corporate                  | 1,909,670    | 11,247,884     | -2,509,910                                 | 3,924,930                                 | -7,771,000                 | 6,801,574                         | -59,104,080               | -2,616,484                | -61,720,564            | -54,918,990                 |                      |
| Strategic Management Board     |   |              |                |  |   |                            |                                   |                           |                           |                        |                             |                      |
| -4,280                         | Chief Executive & PAs                     | 726,130      | 0              | 2,290                                      | 248,440                                   | 0                          | 976,860                           | 0                         | -977,000                  | -977,000               | -140                        |                      |
| 0                              | Programme Management                      | 82,320       | 0              | -77,310                                    | 5,020                                     | 4,940                      | 14,970                            | 0                         | 0                         | 0                      | 14,970                      |                      |
| -4,280                         | Net Budget for Strategic Management Board | 808,450      | 0              | -75,020                                    | 253,460                                   | 4,940                      | 991,830                           | 0                         | -977,000                  | -977,000               | 14,830                      |                      |



## Health & Wellbeing

|                                |   | Budget 2022/23 |                                 |                                |                    |                        |                   |                   |                |                        |              |
|--------------------------------|---|----------------|---------------------------------|--------------------------------|--------------------|------------------------|-------------------|-------------------|----------------|------------------------|--------------|
| 2021/22 Revised                | Service Area                            | Staff          | Gross Expenditure               |                                |                    |                        | Gross Income      |                   |                | Net Budget Requirement |              |
|                                |   |                | Third Party & Transfer Payments | Other Controllable expenditure | Internal Recharges | Non Controllable costs | Total Expenditure | Government Grants | Service Income |                        | Total Income |
| Budget                         |   | £              | £                               | £                              | £                  | £                      | £                 | £                 | £              | £                      | £            |
| Public Health - Non-Ringfenced |   |                |                                 |                                |                    |                        |                   |                   |                |                        |              |
| 126,910                        | Children & Young People’s Public Health | 172,490        | 0                               | 9,270                          | -43,610            | 10,530                 | 148,680           | 0                 | -2,840         | -2,840                 | 145,840      |
| 19,390                         | Community Safety                        | 0              | 197,000                         | 0                              | -184,770           | 0                      | 12,230            | 0                 | 0              | 0                      | 12,230       |
| 910                            | Health Watch                            | 0              | 162,000                         | 0                              | 1,610              | 0                      | 163,610           | -162,000          | 0              | -162,000               | 1,610        |
| 2,946,730                      | Regulatory Services                     | 2,984,250      | 0                               | 158,630                        | 49,250             | 181,100                | 3,373,230         | 0                 | -284,500       | -284,500               | 3,088,730    |
| 126,820                        | Shropshire Partnership                  | 183,380        | 0                               | 4,430                          | 5,960              | 9,970                  | 203,740           | 0                 | -60,310        | -60,310                | 143,430      |
| 9,320                          | Substance Misuse                        | 0              | 0                               | 16,400                         | 1,330              | 0                      | 17,730            | 0                 | 0              | 0                      | 17,730       |
| 3,230,080                      | Total Public Health - Non-Ringfenced    | 3,340,120      | 359,000                         | 188,730                        | -170,230           | 201,600                | 3,919,220         | -162,000          | -347,650       | -509,650               | 3,409,570    |
| Public Health - Ringfenced     |   |                |                                 |                                |                    |                        |                   |                   |                |                        |              |
| 79,280                         | Health Intelligence                     | 50,950         | 0                               | 2,130                          | 9,360              | 0                      | 62,440            | 0                 | 0              | 0                      | 62,440       |
| 730,420                        | Help to Change                          | 380,230        | 166,030                         | 179,450                        | 78,610             | 18,020                 | 822,340           | 0                 | -85,030        | -85,030                | 737,310      |
| 583,180                        | Public Health Children & Young People   | 0              | 4,108,740                       | 11,660                         | 5,220              | 0                      | 4,125,620         | -3,544,710        | 0              | -3,544,710             | 580,910      |
| -5,472,290                     | Public Health General Management        | 721,390        | 34,000                          | -63,700                        | 2,702,510          | 17,200                 | 3,411,400         | -8,881,360        | 0              | -8,881,360             | -5,469,960   |
| 1,293,090                      | Sexual Health                           | 0              | 1,275,840                       | 3,450                          | 14,670             | 0                      | 1,293,960         | 0                 | 0              | 0                      | 1,293,960    |
| 2,831,180                      | Substance Misuse                        | 76,780         | 2,918,890                       | 16,790                         | 22,100             | 4,700                  | 3,039,260         | -54,000           | -150,000       | -204,000               | 2,835,260    |
| 44,860                         | Total Public Health - Ringfenced        | 1,229,350      | 8,503,500                       | 149,780                        | 2,832,470          | 39,920                 | 12,755,020        | -12,480,070       | -235,030       | -12,715,100            | 39,920       |
|                                |   |                |                                 |                                |                    |                        |                   |                   |                |                        |              |
| 3,274,940                      | Net Budget for Children’s Services      | 4,569,470      | 8,862,500                       | 338,510                        | 2,662,240          | 241,520                | 16,674,240        | -12,642,070       | -582,680       | -13,224,750            | 3,449,490    |

## People

|   |   | Budget 2022/23                             |   |                            |                                   |                           |                           |                        |                      |             |                                |
|---|---|--|---|----------------------------|-----------------------------------|---------------------------|---------------------------|------------------------|----------------------|-------------|--------------------------------|
| 2021/22 Revised<br>Budget<br>£                    | Service Area  | Gross Expenditure                          |   |                            |                                   |                           | Gross Income              |                        |                      |             | Net Budget<br>Requirement<br>£ |
|   |   | Third Party<br>& Transfer<br>Payments<br>£ | Other<br>Controllable<br>expenditure<br>£ | Internal<br>Recharges<br>£ | Non<br>Controllable<br>costs<br>£ | Total<br>Expenditure<br>£ | Government<br>Grants<br>£ | Service<br>Income<br>£ | Total<br>Income<br>£ |             |                                |
|   |   | Staff<br>£                                 |   |                            |                                   |                           |                           |                        |                      |             |                                |
| People Directorate Management                     |   |  |   |                            |                                   |                           |                           |                        |                      |             |                                |
| 3,217,500   | People Directorate Management                           | 824,910                                    | 0   | -10,720                    | 2,244,090                         | 37,830                    | 3,096,110                 | 0                      | -65,810              | -65,810     | 3,030,300                      |
| 3,217,500   | Total People Directorate Management                     | 824,910                                    | 0   | -10,720                    | 2,244,090                         | 37,830                    | 3,096,110                 | 0                      | -65,810              | -65,810     | 3,030,300                      |
| Adult Social Care Management                      |   |  |   |                            |                                   |                           |                           |                        |                      |             |                                |
| 874,570   | Adult Social Care Management                            | 835,920                                    | 0   | 4,870                      | 40,580                            | 50,340                    | 931,710                   | 0                      | 0                    | 0           | 931,710                        |
| 874,570   | Total Adult Social Care Management                      | 835,920                                    | 0   | 4,870                      | 40,580                            | 50,340                    | 931,710                   | 0                      | 0                    | 0           | 931,710                        |
| Adult Social Care Business Support & Development  |   |  |   |                            |                                   |                           |                           |                        |                      |             |                                |
| 2,444,200   | Adult Social Care Business Support                      | 2,027,620                                  | 0   | 182,820                    | 344,890                           | 111,620                   | 2,666,950                 | -38,280                | -135,870             | -174,150    | 2,492,800                      |
| 407,030   | Adult Social Care Training                              | 473,770                                    | 0   | 105,960                    | 54,320                            | 29,080                    | 663,130                   | 0                      | -270,410             | -270,410    | 392,720                        |
| 483,350   | Enable  | 3,541,700                                  | 0   | 73,030                     | 300,840                           | 205,830                   | 4,121,400                 | 0                      | -3,501,330           | -3,501,330  | 620,070                        |
| 363,010   | Professional Development Unit                           | 469,720                                    | 0   | 26,100                     | 19,450                            | 30,340                    | 545,610                   | -18,010                | -15,000              | -33,010     | 512,600                        |
| 53,330  | Projects  | 400,810                                    | 0   | 148,730                    | 6,270                             | 24,330                    | 580,140                   | -27,030                | -474,650             | -501,680    | 78,460                         |
| 3,750,920   | Total Adult Social Care Business Support & Development  | 6,913,620                                  | 0   | 536,640                    | 725,770                           | 401,200                   | 8,577,230                 | -83,320                | -4,397,260           | -4,480,580  | 4,096,650                      |
| Adult Social Care Operations - Community          |   |  |   |                            |                                   |                           |                           |                        |                      |             |                                |
| 264,040   | Care Management - Assistive Equipment & Technology      | 28,340                                     | 0   | 233,970                    | 13,680                            | 1,840                     | 277,830                   | 0                      | -20,420              | -20,420     | 257,410                        |
| 6,266,250   | Care Management - Social Work Teams                     | 6,555,990                                  | 56,550                                    | 231,640                    | 679,990                           | 387,210                   | 7,911,380                 | -235,890               | -1,328,560           | -1,564,450  | 6,346,930                      |
| 1,532,440   | Care Management - Transport                             | 564,530                                    | 0   | 950,750                    | 17,720                            | 15,830                    | 1,548,830                 | -141,660               | -39,210              | -180,870    | 1,367,960                      |
| 88,870,550  | Social Care Community Purchasing                        | 0  | 122,398,960                               | -2,893,550                 | 190,830                           | 0                         | 119,696,240               | -1,677,090             | -26,913,280          | -28,590,370 | 91,105,870                     |
| 51,940  | Supported Living Properties                             | 0  | 0   | 100,040                    | 3,300                             | 0                         | 103,340                   | 0                      | -1,520               | -1,520      | 101,820                        |
| 96,985,220  | Total Adult Social Care Operations - Community          | 7,148,860                                  | 122,455,510                               | -1,377,150                 | 905,520                           | 404,880                   | 129,537,620               | -2,054,640             | -28,302,990          | -30,357,630 | 99,179,990                     |
| Adult Social Care Operations - Hospital Interface |   |  |   |                            |                                   |                           |                           |                        |                      |             |                                |
| 320,610   | Hospital Interface Social Work Teams                    | 3,378,780                                  | 25,400                                    | 43,710                     | 204,270                           | 191,110                   | 3,843,270                 | -860,120               | -2,578,360           | -3,438,480  | 404,790                        |
| 861,580   | Social Care Hospital Interface Purchasing               | 0  | 1,559,700                                 | 0                          | 22,820                            | 0                         | 1,582,520                 | 0                      | -1,188,280           | -1,188,280  | 394,240                        |
| 1,182,190   | Total Adult Social Care Operations - Hospital Interface | 3,378,780                                  | 1,585,100                                 | 43,710                     | 227,090                           | 191,110                   | 5,425,790                 | -860,120               | -3,766,640           | -4,626,760  | 799,030                        |
| Adult Social Care Operations - Mental Health      |   |  |   |                            |                                   |                           |                           |                        |                      |             |                                |
| 45,660  | Mental Health Property                                  | 0  | 0   | 40,830                     | 2,650                             | 0                         | 43,480                    | 0                      | 0                    | 0           | 43,480                         |
| 2,568,220   | Mental Health Social Work Teams                         | 2,723,310                                  | 0   | 65,130                     | 185,200                           | 161,930                   | 3,135,570                 | -366,740               | -51,440              | -418,180    | 2,717,390                      |
| 6,455,320   | Social Care Mental Health Purchasing                    | 0  | 9,569,980                                 | 0                          | 11,830                            | 0                         | 9,581,810                 | 0                      | -1,721,700           | -1,721,700  | 7,860,110                      |
| 9,069,200   | Total Adult Social Care Operations -Mental Health       | 2,723,310                                  | 9,569,980                                 | 105,960                    | 199,680                           | 161,930                   | 12,760,860                | -366,740               | -1,773,140           | -2,139,880  | 10,620,980                     |
| Adult Social Care Provider Services               |   |  |   |                            |                                   |                           |                           |                        |                      |             |                                |
| 8,270   | External Providers                                      | 0  | 1,745,810                                 | 173,750                    | 8,340                             | 0                         | 1,927,900                 | 0                      | -1,915,580           | -1,915,580  | 12,320                         |
| 2,159,620   | Internal Providers - Day Services                       | 1,949,270                                  | 600                                       | 371,840                    | 290,930                           | 121,740                   | 2,734,380                 | 0                      | -299,470             | -299,470    | 2,434,910                      |
| 481,570   | Internal Providers - Domiciliary Services               | 2,291,710                                  | 0   | -38,070                    | 241,260                           | 139,070                   | 2,633,970                 | -362,300               | -1,759,230           | -2,121,530  | 512,440                        |
| 896,790   | Internal Providers - Nursing Services                   | 1,739,610                                  | 0   | 218,750                    | 106,410                           | 97,480                    | 2,162,250                 | 0                      | -1,277,320           | -1,277,320  | 884,930                        |
| 3,546,250   | Total Adult Social Care Provider Services               | 5,980,590                                  | 1,746,410                                 | 726,270                    | 646,940                           | 358,290                   | 9,458,500                 | -362,300               | -5,251,600           | -5,613,900  | 3,844,600                      |

|   |   | Budget 2022/23    |  |   |                            |                                   |                           |                           |                        |                      |                                |
|---|---|-------------------|--|---|----------------------------|-----------------------------------|---------------------------|---------------------------|------------------------|----------------------|--------------------------------|
| 2021/22 Revised<br>Budget<br>£                        | Service Area  | Gross Expenditure |  |   |                            |                                   | Gross Income              |                           |                        |                      |                                |
|   |   | Staff<br>£        | Third Party<br>& Transfer<br>Payments<br>£ | Other<br>Controllable<br>expenditure<br>£ | Internal<br>Recharges<br>£ | Non<br>Controllable<br>costs<br>£ | Total<br>Expenditure<br>£ | Government<br>Grants<br>£ | Service<br>Income<br>£ | Total<br>Income<br>£ | Net Budget<br>Requirement<br>£ |
| Children’s Early Help, Partnerships and Commissioning |   |                   |  |   |                            |                                   |                           |                           |                        |                      |                                |
| 1,264,470   | Early Help Family Hubs                                      | 1,651,300         | 0  | 179,760                                   | -335,870                   | 103,090                           | 1,598,280                 | 0                         | 0                      | 0                    | 1,598,280                      |
| 889,190   | Early Help General  | 1,012,990         | 1,090,160                                  | 145,910                                   | -26,540                    | 55,250                            | 2,277,770                 | -806,600                  | -501,180               | -1,307,780           | 969,990                        |
| 132,310   | Early Help Management                                       | 251,770           | 0  | 370                                       | 21,500                     | 10,950                            | 284,590                   | 0                         | 0                      | 0                    | 284,590                        |
| 313,380   | Locally Commissioned Youth Activities                       | 378,960           | 60,000                                     | -37,710                                   | -32,570                    | 26,550                            | 395,230                   | 0                         | 0                      | 0                    | 395,230                        |
| 2,599,350   | Total Children’s Early Help, Partnerships and Commissioning | 3,295,020         | 1,150,160                                  | 288,330                                   | -373,480                   | 195,840                           | 4,555,870                 | -806,600                  | -501,180               | -1,307,780           | 3,248,090                      |
| Children’s Social Care and Safeguarding               |   |                   |  |   |                            |                                   |                           |                           |                        |                      |                                |
| 3,965,720   | Children’s Case Management                                  | 2,234,620         | 136,000                                    | 657,740                                   | 1,662,610                  | 128,190                           | 4,819,160                 | 0                         | 0                      | 0                    | 4,819,160                      |
| 1,415,880   | Children’s Social Care and Safeguarding Management          | 1,071,160         | 0  | 3,830                                     | 563,420                    | 47,390                            | 1,685,800                 | 0                         | 0                      | 0                    | 1,685,800                      |
| 2,012,790   | Compass & Assesment   | 1,823,110         | 2,560                                      | 64,140                                    | 190,440                    | 111,750                           | 2,192,000                 | 0                         | -15,000                | -15,000              | 2,177,000                      |
| 2,435,190   | Disabled Children’s Team                                    | 798,400           | 2,227,010                                  | 61,550                                    | -233,410                   | 44,120                            | 2,897,670                 | 0                         | 0                      | 0                    | 2,897,670                      |
| 1,000,700   | Looked After Children (LAC) - Leaving Care Team (18 +)      | 561,650           | 419,060                                    | 122,500                                   | 61,220                     | 34,870                            | 1,199,300                 | -137,560                  | 0                      | -137,560             | 1,061,740                      |
| 2,405,750   | Looked After Children (LAC) Service                         | 2,005,380         | 422,470                                    | 101,040                                   | 135,180                    | 107,410                           | 2,771,480                 | -247,050                  | 0                      | -247,050             | 2,524,430                      |
| 1,463,640   | Placements: Adoption Service                                | 1,151,280         | 785,650                                    | 519,930                                   | 127,200                    | 86,850                            | 2,670,910                 | -342,000                  | -767,850               | -1,109,850           | 1,561,060                      |
| 9,076,450   | Placements: Foster Care                                     | 0                 | 10,144,330                                 | 2,197,260                                 | 43,200                     | 0                                 | 12,384,790                | -61,330                   | 0                      | -61,330              | 12,323,460                     |
| 1,783,960   | Placements: Placement Staffing                              | 1,662,360         | 1,500                                      | 48,890                                    | 176,920                    | 160,630                           | 2,050,300                 | 0                         | -51,110                | -51,110              | 1,999,190                      |
| 15,510,460  | Placements: Residential Placements                          | 2,845,380         | 13,814,760                                 | 339,360                                   | 270,130                    | 174,720                           | 17,444,350                | -19,830                   | -1,580,830             | -1,600,660           | 15,843,690                     |
| 1,765,940   | Quality & Assurance: Learning & Development                 | 1,483,090         | 0  | 168,320                                   | 178,110                    | 87,300                            | 1,916,820                 | -29,000                   | 0                      | -29,000              | 1,887,820                      |
| 138,120   | Shropshire’s Safeguarding Children Board                    | 403,510           | 25,590                                     | 38,130                                    | 27,310                     | 19,780                            | 514,320                   | 0                         | -207,520               | -207,520             | 306,800                        |
| 42,974,600  | Total Children’s Social Care and Safeguarding               | 16,039,940        | 27,978,930                                 | 4,322,690                                 | 3,202,330                  | 1,003,010                         | 52,546,900                | -836,770                  | -2,622,310             | -3,459,080           | 49,087,820                     |
| Housing Services                                      |   |                   |  |   |                            |                                   |                           |                           |                        |                      |                                |
| 862,920   | Housing Options   | 1,861,190         | 65,000                                     | 3,797,600                                 | -318,650                   | 90,470                            | 5,495,610                 | -844,880                  | -2,653,420             | -3,498,300           | 1,997,310                      |
| -62,780   | Housing Property  | 0                 | 0  | -59,040                                   | 1,040                      | 0                                 | -58,000                   | 0                         | 0                      | 0                    | -58,000                        |
| 346,730   | Housing Services Management                                 | 257,170           | 0  | 1,030                                     | 71,280                     | 17,830                            | 347,310                   | 0                         | -400                   | -400                 | 346,910                        |
| 2,028,390   | Independent Living  | 644,740           | 2,158,740                                  | 164,700                                   | -512,140                   | 38,120                            | 2,494,160                 | 0                         | -317,770               | -317,770             | 2,176,390                      |
| 3,175,260   | Total Housing Services                                      | 2,763,100         | 2,223,740                                  | 3,904,290                                 | -758,470                   | 146,420                           | 8,279,080                 | -844,880                  | -2,971,590             | -3,816,470           | 4,462,610                      |
| Learning & Skills                                     |   |                   |  |   |                            |                                   |                           |                           |                        |                      |                                |
| 42,170  | Early Years   | 361,160           | 16,422,500                                 | 40,100                                    | 39,530                     | 0                                 | 16,863,290                | -16,808,660               | 0                      | -16,808,660          | 54,630                         |
| 139,210   | Education Improvement Service                               | 489,410           | 0  | 4,280                                     | -149,640                   | 37,570                            | 381,620                   | -169,490                  | -35,310                | -204,800             | 176,820                        |
| 489,600   | Education Psychology Service                                | 749,950           | 0  | 19,560                                    | 25,570                     | 48,500                            | 843,580                   | 0                         | -304,040               | -304,040             | 539,540                        |
| 1,506,510   | Education VER   | 3,247,080         | 0  | 21,880                                    | -192,720                   | 0                                 | 3,076,240                 | -756,330                  | -619,140               | -1,375,470           | 1,700,770                      |
| 28,730  | Education Welfare Service                                   | 440,450           | 15,010                                     | 39,540                                    | -216,390                   | 27,980                            | 306,590                   | 0                         | -278,610               | -278,610             | 27,980                         |
| 12,703,490  | Home to School Transport                                    | 806,070           | 0  | 12,880,850                                | 52,450                     | 0                                 | 13,739,370                | -317,700                  | -338,960               | -656,660             | 13,082,710                     |
| 1,933,230   | LA Non-Delegated Primary                                    | 45,070            | 0  | 15,660                                    | 578,410                    | 1,385,360                         | 2,024,500                 | 0                         | 0                      | 0                    | 2,024,500                      |
| 114,900   | LA Non-Delegated Secondary                                  | 14,490            | 0  | 2,400                                     | 47,510                     | 57,060                            | 121,460                   | 0                         | 0                      | 0                    | 121,460                        |
| 78,120  | LA Non-Delegated Special                                    | 0                 | 0  | 410                                       | 101,990                    | 54,380                            | 156,780                   | 0                         | 0                      | 0                    | 156,780                        |
| 874,390   | Learning & Skills Business Support                          | 1,127,470         | 1,267,840                                  | 477,320                                   | 778,780                    | 100,260                           | 3,751,670                 | -2,465,900                | -584,480               | -3,050,380           | 701,290                        |
| 264,660   | Looked After Children Education                             | 215,980           | 766,270                                    | 8,620                                     | -1,620                     | 8,160                             | 997,410                   | -790,270                  | 0                      | -790,270             | 207,140                        |
| 47,240  | Non-Delegated Primary DSG                                   | 310,640           | 30,000                                     | 37,610                                    | 0                          | 0                                 | 378,250                   | -363,470                  | -14,780                | -378,250             | 0                              |
| 0   | Non-Delegated Secondary DSG                                 | 0                 | 0  | 37,600                                    | 1,370                      | 0                                 | 38,970                    | -37,600                   | 0                      | -37,600              | 1,370                          |
| 7,500   | Shropshire Music Service                                    | 837,220           | 10,000                                     | 163,090                                   | 6,150                      | 7,190                             | 1,023,650                 | 0                         | -1,016,460             | -1,016,460           | 7,190                          |
| 661,850   | Special Educational Needs & Disability                      | 1,496,920         | 21,278,680                                 | 1,271,320                                 | 797,860                    | 104,000                           | 24,948,780                | -23,612,500               | -630,910               | -24,243,410          | 705,370                        |
| 18,891,600  | Total Learning & Skills                                     | 10,141,910        | 39,790,300                                 | 15,020,240                                | 1,869,250                  | 1,830,460                         | 68,652,160                | -45,321,920               | -3,822,690             | -49,144,610          | 19,507,550                     |
| 0 Schools   |   | 0                 | 63,828,530                                 | 0   | 559,380                    | 0                                 | 64,387,910                | -64,387,910               | 0                      | -64,387,910          | 0                              |
| 186,266,660 Net Budget for Adult Services             |   | 60,045,960        | 270,328,660                                | 23,565,130                                | 9,488,680                  | 4,781,310                         | 368,209,740               | -115,925,200              | -53,475,210            | -169,400,410         | 198,809,330                    |

## Place

| 2021/22 Revised<br>Budget<br>£ | Service Area   | Budget 2022/23 |  |  |           |                                   |                           | Gross Income              |                        |                      | Net Budget<br>Requirement<br>£ |
|--------------------------------|--|----------------|--|--|-----------|-----------------------------------|---------------------------|---------------------------|------------------------|----------------------|--------------------------------|
|                                |  | Staff<br>£     | Third Party<br>& Transfer<br>Payments<br>£ | Gross Expenditure<br>Other<br>Controllable<br>expenditure<br>£ |           | Non<br>Controllable<br>costs<br>£ | Total<br>Expenditure<br>£ | Government<br>Grants<br>£ | Service<br>Income<br>£ | Total<br>Income<br>£ |                                |
|                                |  |                |  | Internal<br>Recharges<br>£                                     |           |                                   |                           |                           |                        |                      |                                |
| Director of Place              |  |                |  |  |           |                                   |                           |                           |                        |                      |                                |
| 838,780                        | Director of Place                                    | 340,350        | 0  | 28,630   | 326,130   | 11,310                            | 706,420                   | 0                         | 0                      | 0                    | 706,420                        |
| 838,780                        | Total Director of Place                              | 340,350        | 0  | 28,630   | 326,130   | 11,310                            | 706,420                   | 0                         | 0                      | 0                    | 706,420                        |
| Commercial Services            |  |                |  |  |           |                                   |                           |                           |                        |                      |                                |
| 185,570                        | Assistant Director Commercial Services               | 138,190        | 0  | 960  | 22,860    | 8,260                             | 170,270                   | 0                         | 0                      | 0                    | 170,270                        |
| 1,042,520                      | Climate Change                                       | 324,120        | 0  | 196,640  | 6,250     | 19,690                            | 546,700                   | 0                         | 0                      | 0                    | 546,700                        |
| 170                            | Commercial Services Business Development             | 68,760         | 0  | 170  | 121,140   | 4,160                             | 194,230                   | 0                         | -60,220                | -60,220              | 134,010                        |
| -879,180                       | Corporate Landlord - Economic Development            | 0              | 232,450                                    | -909,750   | 338,980   | 0                                 | -338,320                  | 0                         | -1,424,540             | -1,424,540           | -1,762,860                     |
| 4,640                          | Corporate Landlord - Environmental & Regulatory Serv | 0              | 0  | 301,870  | 154,580   | 0                                 | 456,450                   | 0                         | -449,030               | -449,030             | 7,420                          |
| 5,780                          | Corporate Landlord - Highways                        | 0              | 0  | 126,840  | 139,970   | 0                                 | 266,810                   | 0                         | -260,720               | -260,720             | 6,090                          |
| 6,710                          | Corporate Landlord - Housing                         | 0              | 0  | 59,070   | 27,050    | 0                                 | 86,120                    | 0                         | -75,950                | -75,950              | 10,170                         |
| 266,800                        | Corporate Landlord - Admin Buildings                 | 0              | 0  | -38,100  | 825,050   | 0                                 | 786,950                   | 0                         | -2,683,390             | -2,683,390           | -1,896,440                     |
| 0                              | Corporate Landlord - Adult Services                  | 0              | 0  | 238,390  | 329,750   | 0                                 | 568,140                   | 0                         | -568,140               | -568,140             | 0                              |
| 0                              | Corporate Landlord - Car Parks                       | 0              | 0  | -267,050   | 355,670   | 0                                 | 88,620                    | 0                         | -88,620                | -88,620              | 0                              |
| 1,321,900                      | Corporate Landlord - Central Repairs & Maintenance   | 0              | 0  | 1,385,000  | 760       | 0                                 | 1,385,760                 | 0                         | 0                      | 0                    | 1,385,760                      |
| -17,830                        | Corporate Landlord - Children's Services             | 0              | 0  | -77,100  | 114,850   | 0                                 | 37,750                    | 0                         | 0                      | 0                    | 37,750                         |
| 3,900                          | Corporate Landlord - Leisure                         | 0              | 0  | -91,660  | 143,470   | 0                                 | 51,810                    | 0                         | -43,000                | -43,000              | 8,810                          |
| 0                              | Corporate Landlord - Libraries                       | 0              | 0  | -106,640   | 159,770   | 0                                 | 53,130                    | 0                         | -52,500                | -52,500              | 630                            |
| 62,060                         | Corporate Landlord - Mardol House & Tannery          | 125,000        | 383,160                                    | 1,095,360  | 170,560   | 0                                 | 1,774,080                 | 0                         | -1,577,120             | -1,577,120           | 196,960                        |
| 30,350                         | Corporate Landlord - Museums & Culture               | 0              | 0  | -170,370   | 242,260   | 0                                 | 71,890                    | 0                         | -40,050                | -40,050              | 31,840                         |
| 131,260                        | Corporate Landlord - PFI Properties                  | 0              | 0  | 272,240  | 130,340   | 0                                 | 402,580                   | 0                         | -227,610               | -227,610             | 174,970                        |
| 0                              | Corporate Landlord - Public Health                   | 0              | 0  | 48,260   | 18,630    | 0                                 | 66,890                    | 0                         | -66,890                | -66,890              | 0                              |
| -13,550                        | Corporate Landlord - Smallholdings                   | 0              | 0  | 25,000   | 100,140   | 0                                 | 125,140                   | 0                         | -159,190               | -159,190             | -34,050                        |
| 0                              | Corporate Landlord - Traveller Sites                 | 0              | 0  | 198,000  | 62,780    | 0                                 | 260,780                   | 0                         | -260,780               | -260,780             | 0                              |
| 261,570                        | Corporate Landlord - Youth Centres & Community       | 0              | 0  | 176,150  | 197,320   | 0                                 | 373,470                   | 0                         | -153,500               | -153,500             | 219,970                        |
| 153,200                        | Property & Development                               | 2,111,160      | 22,350                                     | -3,105,170   | 967,340   | 46,000                            | 41,680                    | 0                         | -2,148,540             | -2,148,540           | -2,106,860                     |
| -171,970                       | Property Services Group                              | 2,271,350      | 0  | 77,780   | 367,810   | 0                                 | 2,716,940                 | 0                         | -2,716,340             | -2,716,340           | 600                            |
| 429,100                        | Shire Services                                       | 9,002,650      | 0  | 6,562,160  | 0         | 684,600                           | 16,249,410                | 0                         | -15,963,070            | -15,963,070          | 286,340                        |
| 2,823,000                      | Total Commercial Services                            | 14,041,230     | 637,960                                    | 5,998,050  | 4,997,330 | 762,710                           | 26,437,280                | 0                         | -29,019,200            | -29,019,200          | -2,581,920                     |
| Economy & Place                |  |                |  |  |           |                                   |                           |                           |                        |                      |                                |
| 263,660                        | Assistant Director Economy & Place                   | 261,820        | 0  | 790  | 53,680    | 8,260                             | 324,550                   | 0                         | 0                      | 0                    | 324,550                        |
| 171,140                        | Broadband  | 136,650        | 0  | -8,390   | 31,000    | 8,320                             | 167,580                   | 0                         | 0                      | 0                    | 167,580                        |
| 1,149,360                      | Economic Growth                                      | 1,451,080      | 20,000                                     | 69,850   | 252,280   | 94,770                            | 1,887,980                 | 0                         | -597,520               | -597,520             | 1,290,460                      |
| 837,910                        | Planning Policy                                      | 887,160        | 0  | 199,570  | 187,830   | 54,090                            | 1,328,650                 | 0                         | -400,000               | -400,000             | 928,650                        |
| 2,007,590                      | Planning Services                                    | 5,433,860      | 428,850                                    | -39,760  | 916,110   | 325,770                           | 7,064,830                 | -99,170                   | -5,118,470             | -5,217,640           | 1,847,190                      |
| -121,530                       | Shrewsbury Shopping Centres (Commercial)             | 0              | 0  | 2,100,770  | 105,760   | 0                                 | 2,206,530                 | 0                         | -2,441,060             | -2,441,060           | -234,530                       |
| 512,770                        | Shrewsbury Shopping Centres (Development)            | 0              | 0  | 933,870  | 18,840    | 0                                 | 952,710                   | 0                         | -297,580               | -297,580             | 655,130                        |
| 4,820,900                      | Total Economy & Place                                | 8,170,570      | 448,850                                    | 3,256,700  | 1,565,500 | 491,210                           | 13,932,830                | -99,170                   | -8,854,630             | -8,953,800           | 4,979,030                      |

|                           |  | Budget 2022/23    |              |            |              |             |              |            |             |                           |            |
|---------------------------|--|-------------------|--------------|------------|--------------|-------------|--------------|------------|-------------|---------------------------|------------|
| 2021/22 Revised<br>Budget | Service Area                                 | Gross Expenditure |              |            |              |             | Gross Income |            |             | Net Budget<br>Requirement |            |
|                           |  | Third Party       | Other        |            | Non          |             | Government   | Service    | Total       |                           |            |
|                           |  | & Transfer        | Controllable | Internal   | Controllable | Total       | Grants       | Income     | Income      |                           |            |
| £                         | £  | Payments          | expenditure  | Recharges  | costs        | Expenditure | £            | £          | £           | £                         |            |
| Homes and Communities     |  |                   |              |            |              |             |              |            |             |                           |            |
| 105,880                   | Assistant Director Homes and Communities     | 283,390           | -121,640     | 0          | 29,410       | 17,030      | 208,190      | 0          | -48,010     | -48,010                   | 160,180    |
| 72,220                    | Arts   | 25,240            | 0            | 36,520     | 3,980        | 580         | 66,320       | 0          | 0           | 0                         | 66,320     |
| -242,520                  | Bereavement Services                         | 42,130            | 0            | -141,110   | 9,710        | 4,160       | -85,110      | 0          | -128,370    | -128,370                  | -213,480   |
| 131,960                   | Culture & Heritage Manager                   | 54,930            | 0            | 14,730     | 29,720       | 8,290       | 107,670      | 0          | 0           | 0                         | 107,670    |
| 246,420                   | Head of Culture, Leisure & Tourism           | 403,040           | 0            | 5,150      | 9,150        | 22,940      | 440,280      | 0          | 0           | 0                         | 440,280    |
| 49,940                    | Housing Development and HRA                  | 384,340           | 0            | 0          | 20,550       | 23,250      | 428,140      | 0          | -348,780    | -348,780                  | 79,360     |
| 2,454,790                 | Leisure                                      | 872,020           | 911,010      | 1,062,480  | 117,010      | 47,180      | 3,009,700    | 0          | -897,690    | -897,690                  | 2,112,010  |
| 3,398,440                 | Libraries                                    | 1,853,800         | 181,120      | 956,710    | 422,930      | 113,590     | 3,528,150    | 0          | -196,310    | -196,310                  | 3,331,840  |
| 1,453,100                 | Museums & Archives                           | 1,089,220         | 0            | 716,670    | 277,670      | 69,400      | 2,152,960    | 0          | -716,550    | -716,550                  | 1,436,410  |
| 1,177,250                 | Outdoor Partnerships                         | 1,183,780         | 0            | 388,710    | 153,840      | 86,760      | 1,813,090    | -43,220    | -429,110    | -472,330                  | 1,340,760  |
| 689,990                   | Registrars and Coroners                      | 1,077,020         | 106,580      | 239,060    | 297,310      | 63,760      | 1,783,730    | 0          | -1,181,960  | -1,181,960                | 601,770    |
| 40,300                    | Shropshire Hills AONB                        | 344,580           | 0            | 844,850    | 29,430       | 22,570      | 1,241,430    | -1,106,930 | -82,500     | -1,189,430                | 52,000     |
| 140,440                   | Theatre Services                             | 1,549,700         | 2,373,160    | 1,150,890  | 153,320      | 92,400      | 5,319,470    | 0          | -5,401,560  | -5,401,560                | -82,090    |
| 707,810                   | Trading Standards & Licensing                | 1,871,490         | 0            | 193,380    | 241,120      | 120,060     | 2,426,050    | 0          | -1,418,180  | -1,418,180                | 1,007,870  |
| 10,426,020                | Total Homes and Communities                  | 11,034,680        | 3,450,230    | 5,468,040  | 1,795,150    | 691,970     | 22,440,070   | -1,150,150 | -10,849,020 | -11,999,170               | 10,440,900 |
| Infrastructure            |  |                   |              |            |              |             |              |            |             |                           |            |
| 224,570                   | Assistant Director Infrastructure            | 245,580           | 0            | 1,280      | 11,430       | 14,870      | 273,160      | 0          | 0           | 0                         | 273,160    |
| -3,440,260                | Environment and Transport (Parking)          | 86,080            | 130,380      | 2,326,230  | 67,620       | 3,060       | 2,613,370    | 0          | -5,323,280  | -5,323,280                | -2,709,910 |
| 6,712,730                 | Environment and Transport (Public Transport) | 1,122,490         | 6,705,870    | 2,039,360  | 546,510      | 109,240     | 10,523,470   | -512,450   | -2,908,420  | -3,420,870                | 7,102,600  |
| 2,172,150                 | Environment and Transport (Strategic)        | 809,910           | 316,890      | 1,108,250  | 42,420       | 43,060      | 2,320,530    | -80,000    | 0           | -80,000                   | 2,240,530  |
| 3,580,750                 | Environment and Transport (Street Scene)     | 318,570           | 3,363,480    | -36,100    | 27,960       | 17,420      | 3,691,330    | 0          | -4,970      | -4,970                    | 3,686,360  |
| 1,225,650                 | Highways (Bridges and Structures)            | 146,450           | 1,083,660    | 10,020     | 12,500       | 8,610       | 1,261,240    | 0          | -3,780      | -3,780                    | 1,257,460  |
| 1,799,250                 | Highways (Governance)                        | 1,091,360         | 32,550       | 786,410    | 282,900      | 40,430      | 2,233,650    | 0          | 0           | 0                         | 2,233,650  |
| 7,294,610                 | Highways (Operations)                        | 1,926,210         | 5,363,180    | 3,743,140  | 555,790      | 73,720      | 11,662,040   | 0          | -150,710    | -150,710                  | 11,511,330 |
| -1,935,340                | Highways (Streetworks)                       | 1,265,550         | 259,410      | 259,430    | 101,210      | 74,440      | 1,960,040    | 0          | -3,824,250  | -3,824,250                | -1,864,210 |
| 31,693,490                | Waste Management                             | 220,280           | 0            | 37,607,350 | 303,780      | 11,830      | 38,143,240   | -3,185,610 | -1,298,930  | -4,484,540                | 33,658,700 |
| 49,327,600                | Total Infrastructure                         | 7,232,480         | 17,255,420   | 47,845,370 | 1,952,120    | 396,680     | 74,682,070   | -3,778,060 | -13,514,340 | -17,292,400               | 57,389,670 |
| 68,236,300                | Net Budget for Place                         | 40,819,310        | 21,792,460   | 62,596,790 | 10,636,230   | 2,353,880   | 138,198,670  | -5,027,380 | -62,237,190 | -67,264,570               | 70,934,100 |



## Resources

| 2021/22 Revised<br>Budget<br>£      | Service Area                                    | Budget 2022/23 |  |  |                            |                                   |                           | Gross Income              |                        |                      |                                |
|-------------------------------------|---|----------------|--|--|----------------------------|-----------------------------------|---------------------------|---------------------------|------------------------|----------------------|--------------------------------|
|                                     |   | Staff<br>£     | Third Party<br>& Transfer<br>Payments<br>£ | Gross Expenditure<br>Other<br>Controllable<br>expenditure<br>£ | Internal<br>Recharges<br>£ | Non<br>Controllable<br>costs<br>£ | Total<br>Expenditure<br>£ | Government<br>Grants<br>£ | Service<br>Income<br>£ | Total<br>Income<br>£ | Net Budget<br>Requirement<br>£ |
| Resources Directorate Management    |   |                |  |  |                            |                                   |                           |                           |                        |                      |                                |
| 0                                   | Resources Directorate Management                | 375,140        | 0  | 0  | 0                          | 10,870                            | 386,010                   | 0                         | -395,450               | -395,450             | -9,440                         |
| 0                                   | Total Resources Directorate Management          | 375,140        | 0  | 0  | 0                          | 10,870                            | 386,010                   | 0                         | -395,450               | -395,450             | -9,440                         |
| Communications & Engagement         |   |                |  |  |                            |                                   |                           |                           |                        |                      |                                |
| -5,200                              | Communications & Engagement                     | 890,240        | 0  | -46,740  | 52,160                     | 26,630                            | 922,290                   | 0                         | -915,940               | -915,940             | 6,350                          |
| 23,300                              | Credit Union                                    | 68,050         | 0  | 0  | 3,960                      | 4,160                             | 76,170                    | 0                         | -54,960                | -54,960              | 21,210                         |
| 90,060                              | Customer Services                               | 1,960,950      | 13,420                                     | 296,260  | 839,200                    | 12,830                            | 3,122,660                 | 0                         | -2,828,880             | -2,828,880           | 293,780                        |
| 327,020                             | Welfare & Reform                                | 215,380        | 0  | 27,940   | 108,100                    | 13,230                            | 364,650                   | 0                         | 0                      | 0                    | 364,650                        |
| 435,180                             | Total Communications & Engagement               | 3,134,620      | 13,420                                     | 277,460  | 1,003,420                  | 56,850                            | 4,485,770                 | 0                         | -3,799,780             | -3,799,780           | 685,990                        |
| Finance, Governance & Assurance     |   |                |  |  |                            |                                   |                           |                           |                        |                      |                                |
| 149,040                             | Assistant Director of Finance, Governance and A | 160,320        | 0  | 1,410  | 230,090                    | 0                                 | 391,820                   | 0                         | -325,860               | -325,860             | 65,960                         |
| -130                                | Audit Services                                  | 698,070        | 0  | 23,230   | 79,490                     | 0                                 | 800,790                   | 0                         | -800,780               | -800,780             | 10                             |
| 68,800                              | Commissioning Development & Procurement         | 705,940        | 0  | 36,130   | 96,280                     | 8,560                             | 846,910                   | 0                         | -682,680               | -682,680             | 164,230                        |
| 78,220                              | Emergency Planning                              | 122,250        | 0  | 19,650   | -120,220                   | 6,090                             | 27,770                    | 0                         | 0                      | 0                    | 27,770                         |
| -5,600                              | Finance   | 2,516,030      | 0  | 140,420  | 698,030                    | 0                                 | 3,354,480                 | 0                         | -3,354,410             | -3,354,410           | 70                             |
| -385,860                            | Housing Benefits                                | 0              | 61,153,800                                 | 0  | 6,680                      | 0                                 | 61,160,480                | -57,046,780               | -2,600,000             | -59,646,780          | 1,513,700                      |
| 60,720                              | Pension Administration Services                 | 935,500        | 0  | 319,850  | 123,490                    | 57,140                            | 1,435,980                 | 0                         | -1,371,190             | -1,371,190           | 64,790                         |
| 2,474,400                           | Revenues and Benefits Team                      | 3,270,800      | 0  | 562,380  | 1,562,900                  | 167,690                           | 5,563,770                 | -1,014,940                | -2,065,650             | -3,080,590           | 2,483,180                      |
| 65,840                              | Risk Management and Insurance                   | 339,150        | 0  | -335,540   | 37,650                     | 20,830                            | 62,090                    | 0                         | -77,610                | -77,610              | -15,520                        |
| -64,890                             | Treasury Services                               | 314,270        | 0  | 48,740   | 57,070                     | 0                                 | 420,080                   | 0                         | -420,090               | -420,090             | -10                            |
| 2,440,540                           | Total Finance, Governance & Assurance           | 9,062,330      | 61,153,800                                 | 816,270  | 2,771,460                  | 260,310                           | 74,064,170                | -58,061,720               | -11,698,270            | -69,759,990          | 4,304,180                      |
| Human Resources & Development       |   |                |  |  |                            |                                   |                           |                           |                        |                      |                                |
| -695,570                            | Human Resources Management                      | 440            | 0  | 0  | 65,910                     | 0                                 | 66,350                    | 0                         | 0                      | 0                    | 66,350                         |
| -139,520                            | Human Resources Operations                      | 2,862,660      | 0  | 221,660  | 1,322,820                  | 0                                 | 4,407,140                 | 0                         | -4,219,740             | -4,219,740           | 187,400                        |
| -29,380                             | Occupational Health & Safety                    | 715,900        | 55,340                                     | 37,080   | 187,180                    | 0                                 | 995,500                   | 0                         | -995,480               | -995,480             | 20                             |
| 89,400                              | Organisational Development                      | 84,110         | 0  | 48,680   | 2,180                      | 0                                 | 134,970                   | 0                         | -139,970               | -139,970             | -5,000                         |
| -775,070                            | Total Human Resources & Development             | 3,663,110      | 55,340                                     | 307,420  | 1,578,090                  | 0                                 | 5,603,960                 | 0                         | -5,355,190             | -5,355,190           | 248,770                        |
| Information, Intelligence & Insight |   |                |  |  |                            |                                   |                           |                           |                        |                      |                                |
| -67,230                             | Information, Intelligence & Insight             | 814,530        | 0  | 25,750   | 201,940                    | 0                                 | 1,042,220                 | 0                         | -973,050               | -973,050             | 69,170                         |
| -67,230                             | Total Information, Intelligence & Insight       | 814,530        | 0  | 25,750   | 201,940                    | 0                                 | 1,042,220                 | 0                         | -973,050               | -973,050             | 69,170                         |
| Legal and Democratic Services       |   |                |  |  |                            |                                   |                           |                           |                        |                      |                                |
| -6,960                              | Democratic Services                             | 248,060        | 0  | 1,358,810  | 141,430                    | 0                                 | 1,748,300                 | 0                         | -1,697,880             | -1,697,880           | 50,420                         |
| 1,281,490                           | Elections                                       | 269,910        | 0  | 173,620  | 93,910                     | 12,420                            | 549,860                   | 0                         | -11,360                | -11,360              | 538,500                        |
| -160                                | Information Governance and Scrutiny             | 175,910        | 0  | 5,170  | 16,320                     | 7,780                             | 205,180                   | 0                         | -205,480               | -205,480             | -300                           |
| 11,930                              | Legal Services                                  | 1,930,120      | 0  | 574,560  | 370,350                    | 0                                 | 2,875,030                 | 0                         | -2,809,050             | -2,809,050           | 65,980                         |
| 1,286,300                           | Total Legal and Democratic Services             | 2,624,000      | 0  | 2,112,160  | 622,010                    | 20,200                            | 5,378,370                 | 0                         | -4,723,770             | -4,723,770           | 654,600                        |
| Technology                          |   |                |  |  |                            |                                   |                           |                           |                        |                      |                                |
| -53,400                             | Technology Manager                              | 138,450        | 0  | 11,310   | 489,240                    | 0                                 | 639,000                   | 0                         | -942,400               | -942,400             | -303,400                       |
| -2,215,590                          | ICT Digital Transformation Project              | 853,720        | 0  | -773,240   | 116,410                    | 23,310                            | 220,200                   | 0                         | 0                      | 0                    | 220,200                        |
| -108,530                            | ICT Services                                    | 5,028,260      | 0  | 3,084,670  | 1,200,880                  | 0                                 | 9,313,810                 | 0                         | -9,364,640             | -9,364,640           | -50,830                        |
| 126,930                             | Print & Post Services                           | 333,960        | 0  | 147,290  | 103,240                    | 17,810                            | 602,300                   | 0                         | -94,000                | -94,000              | 508,300                        |
| -2,250,590                          | Total Technology                                | 6,354,390      | 0  | 2,470,030  | 1,909,770                  | 41,120                            | 10,775,310                | 0                         | -10,401,040            | -10,401,040          | 374,270                        |
| 1,069,130                           | Net Budget for Resources                        | 26,028,120     | 61,222,560                                 | 6,009,090  | 8,086,690                  | 389,350                           | 101,735,810               | -58,061,720               | -37,346,550            | -95,408,270          | 6,327,540                      |

# Appendix 1

## Savings

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## Summary

|              |  | Saving 2022/23<br>£000 |
|--------------|--|------------------------|
| People       |  | 2,520                  |
| Place        |  | 6,694                  |
| Resources    |  | 459                    |
| Council Wide |  | 982                    |
| Total        |  | 10,655                 |

## People Savings

| Proposal   | 2022/23<br>£000 |
|--|-----------------|
| Review Tuition Medical Behaviour Support Service requirements for transport with a view to reducing current high costs and securing better value for money | 48              |
| Transport review   | 130             |
| Income generation within employment support  | 50              |
| Review pre-placement framework   | 70              |
| Adult social care - Review personal budget options   | 62              |
| Adult Social Care - Review and implementation of Finance tool  | 58              |
| Adult Social Care - Income generation through Joint training   | 20              |
| Adult Social Care - Joint accommodation commissioning with partners  | 125             |
| Adult Social Care - Review of double handed care   | 210             |
| Adult Social Care - Review of jointly funded packages  | 10              |
| Prevention and Intervention - Improving public health to reduce social care costs  | 500             |
| Adult Social Care - Develop supported living offer   | 23              |
| Adult Social Care - Review care provider contract arrangements   | 119             |
| Adult Social Care - Block contract review  | 95              |
| Adult Social Care - Technology to support care delivery  | 1,000           |
| <b>Total</b>   | <b>2,520</b>    |

## Place Savings

| Proposal  | 2022/23<br>£000 |
|---|-----------------|
| Review of library provision   | 192             |
| Raise additional income from new development  | 27              |
| Efficiencies within administrative buildings  | 2,000           |
| Raise income from investment in assets  | 2,000           |
| Reshape Planning Services to become closer to cost neutral by 2025/26                                       | 200             |
| Building Control - Additional income generation   | 100             |
| Building Control - Use of reserve   | 100             |
| Enhanced income through commercial activity in Natural & Historic Environment teams                         | 40              |
| Enhanced income through the use of Planning Performance Agreements and increased fees                       | 50              |
| Review of parking charges   | 350             |
| Savings from efficiencies in drainage maintenance   | 50              |
| Review of Leisure Centres, including income generation  | 50              |
| Insurance - Recovery of Costs   | 20              |
| Traded Services - Registrars and Mardol House and Tannery accommodation to move to becoming traded services | 50              |
| Libraries - Implementation of changes under the Library Transformation Project                              | 50              |
| One off Commercial Income from arrangement in place for 2022/23   | 1,415           |
| <b>Total</b>  | <b>6,694</b>    |



## Resources Savings

| Proposal  | 2022/23<br>£000 |
|---|-----------------|
| Sale of advertising space on Council tax bills  | 10              |
| Improved internal data matching within Revenues and Benefits                          | 20              |
| Review Revenues and Benefits court costs  | 10              |
| Increase purchasing rebates from Matrix system  | 70              |
| Increased income generation within Audit Services                                     | 12              |
| Income generation through developing commercial opportunities from Leap into Learning | 5               |
| Review of Shropshire HR service level agreements with external clients                | 30              |
| Increase Human Resources and Development income generated from commercial activities  | 50              |
| Delete any vacant posts within Human Resources and Development                        | 54              |
| Reprocure calls and lines contract  | 22              |
| Complete Sharepoint migration   | 10              |
| Remove Linux loadbalancers, as no longer required                                     | 4               |
| Decommission Libraries Meraki network   | 3               |
| Reduce BluPrint printing devices  | 4               |
| Supplies and services savings within Legal Services                                   | 2               |
| Supplies and services savings within Democratic Services                              | 11              |
| Committee Services - Additional income generation                                     | 21              |
| Supplies and services savings within Elections team                                   | 7               |
| Insurance - Review of Claims Handling   | 50              |
| Reduce external expenditure on legal services   | 15              |
| Cashless Shropshire   | 50              |
| <b>Total</b>  | <b>459</b>      |

## Council Wide Savings

| Proposal  | 2022/23<br>£000 |
|---|-----------------|
| Reduce postage costs  | 118             |
| Non Essential Spend Review                                      | 100             |
| Reduction to the use of external venues for meetings and events | 5               |
| Increase to fees and charges income                             | 335             |
| Savings on officer travel budgets                               | 364             |
| Review of contract costs  | 61              |
| <b>Total</b>  | <b>982</b>      |

# Appendix 2

## Recharges



**Support Service****Recharge Base****Strategic Management Board**

Chief Executive

Administrative Support

Direct cost recharged wholly to Corporate & Democratic Core/HRA based on turnover, project budgets charged out over directorates as a percentage split

Recharged to Service Areas

**Resources****Workforce & Transformation**

Customer Service Centre

Based on contact activities such as Email, Face to Face or Telephone from records from CSC system

Web Team

Based on active directory users

IT:

Based on number of IT Licences and time estimates

Application Management

Based on estimate of time spent on each application and contract values

IT Help desk and IT Services

Based on active directory users

IT (Data Centre, File Storage, Virtualisation)

Service specific calculation

Mail Room

Recharged to Corporate Landlord shared buildings

Health & Safety

Based on headcount

Human Resources

Based on headcount

Occupational Health

Based on headcount

Communications & Engagement

Based on estimate of time spent on each service

Information, Intelligence & Insight

Based on estimate of time spent on each service

**Legal & Democratic Services**

Legal Services

Based on estimate of time spent on each service

Committee Services

Based on estimate of time spent on each service with an element recharged to Corporate & Democratic Core/HRA

| Support Service                                   | Recharge Base   |
|---|---|
| Member Allowances/Services                        | Recharged wholly to Corporate & Democratic Core/HRA based on a time estimate  |
| FOI/Information Governance                        | Recharged wholly to Corporate & Democratic Core/HRA   |
| <b><i>Finance, Governance &amp; Assurance</i></b> |   |
| Audit   | Based on audit plan   |
| Finance Business Partners                         | Recharged to services based on estimated time supporting specific services including the capital programme  |
| Technical Accounting                              | Based on estimated time spent on each technical accounting activity. Recharged to services based on number of cost centres. Proportion of time relating to closing the accounts, treasury management and costs in relation to estimating and allocating corporate level resources (i.e. grant settlements) is charged direct to Corporate & Democratic Core |
| Management Accounting:                            |   |
| Purchase Ledger                                   | Recharged based on number of PL invoices processed, number of authorising officers within PL, users of PL, number of imprest accounts   |
| Income  | Recharged to services based on volume and type of income transactions.  |
| Sales Ledger                                      | Recharged based on number of sales ledger invoices raised.  |
| General Ledger                                    | Recharged to services based on number of cost centres within finance system. Purchasing cards administration recharged to services holding purchasing cards.  |
| Core Activity                                     | Proportion of time relating to closing the accounts, treasury management and costs in relation to estimating and allocating corporate level resources is charged direct to Corporate & Democratic Core.   |
| Treasury  | Recharged to Corporate & Democratic Core/HRA and service areas based on number of purchasing cards, imprest accounts and leasing arrangements   |
| Head of Finance                                   | Recharged based on estimate of time spent on each service area. Proportion of time relating to closing the accounts, treasury management and costs in relation to estimating and  |



| Support Service  | Recharge Base  |
|--|--|
| Procurement<br>Head of Finance,<br>Governance and Assurance                                    | allocating corporate level resources (i.e. grant settlements) is charged direct to Corporate & Democratic Core<br>Based on estimate of time spent on each service<br>Recharged based on estimate of time spent on each service area. Proportion of time relating to closing the accounts, treasury management and costs in relation to estimating and allocating corporate level resources (i.e. grant settlements) is charged direct to Corporate & Democratic Core |
| <b>Corporate</b><br>External Audit Fees  | Recharged wholly to Corporate & Democratic Core/HRA based on audited working papers  |
| <b>Place</b>   |  |
| <b>Commercial Services</b><br>Head of Property & Development<br>Office Accommodation<br>Assets | Based on estimate of time spent between Estates Team, Assets Team<br><br>Cost of office accommodation recharged based on floor occupancy<br>Based on estimated time spent over Corporate Landlord buildings, buildings with energy charges, admin buildings, school buildings and asset value of all buildings in the Fixed Asset Register   |
| Premises Services<br>Facilities Management<br>Estates Team                                     | Based on Repairs and Maintenance expenditure<br>Based on estimate of time spent on each Facilities Management Team managed building<br>Based on estimate of time for specific works across all Council buildings   |
| <b>Homes &amp; Communities</b><br>Records Management   | Based on number of boxes held in archive   |

# Appendix 3

## Government Grants



| 2021/22<br>Revised<br>Budget<br>£ | Government Grants  | 2022/23<br>Budget<br>£ |
|-----------------------------------|--|------------------------|
| <b>Corporate</b>                  |  |                        |
| 1,522,650                         | Quality in Community Services – Private Finance Initiative | 1,522,650              |
| 5,942,770                         | New Homes Bonus  | 4,651,470              |
| 210,290                           | Local Tax Income Guarantee                                 | 0                      |
| 8,317,700                         | Business Rate Retention Scheme – Section 31 Grants         | 16,646,790             |
| 6,940,760                         | Rural Services Delivery Grant                              | 6,940,760              |
| 9,547,340                         | Improved Better Care Fund                                  | 11,863,400             |
| 9,111,920                         | Additional Social Care Funding                             | 12,619,530             |
| 0                                 | Market Sustainability and Fair Cost Fund                   | 940,830                |
| 0                                 | Core Spending Power Services Grants                        | 3,521,310              |
| 0                                 | Lower Tier Services Grant                                  | 397,340                |
| <b>41,593,430</b>                 | <b>Total Corporate Government Grants</b>                   | <b>59,104,080</b>      |
| <b>Health &amp; Wellbeing</b>     |  |                        |
| 54,000                            | Local Services Support Grant                               | 54,000                 |
| 12,426,070                        | Public Health Grant  | 12,426,070             |
| 162,000                           | Local Reform and Community Voices                          | 162,000                |
| <b>12,642,070</b>                 | <b>Total Health &amp; Wellbeing Government Grants</b>      | <b>12,642,070</b>      |

| 2021/22<br>Revised<br>Budget<br>£ | Government Grants  | 2022/23<br>Budget<br>£ |
|-----------------------------------|--|------------------------|
| <b>People</b>                     |  |                        |
| 100,592,610                       | Dedicated Schools Grant  | 105,555,130            |
| 3,595,510                         | Pupil Premium Grant  | 3,667,510              |
| 14,650                            | KS2 Moderation   | 14,650                 |
| 806,600                           | Tackling Troubled Families   | 806,600                |
| 19,830                            | Youth Justice Board – Children On Remand                             | 19,830                 |
| 338,390                           | Unaccompanied Asylum Seeking Children                                | 338,390                |
| 309,680                           | School Improvement Monitoring and Brokering Grant                    | 154,840                |
| 342,000                           | Adoption Support Fund  | 342,000                |
| 61,330                            | Staying Put Grant  | 61,330                 |
| 47,010                            | Assessed and Supported Year in Employment                            | 47,010                 |
| 46,220                            | Extending Personal Adviser support to age 25: new burdens assessment | 46,220                 |
| 317,700                           | Local Services Support Grant   | 317,700                |
| 678,400                           | Homeless Prevention Grant  | 678,400                |
| 189,460                           | Rough Sleepers Initiative  | 166,480                |
| 117,210                           | War Pension Disregard Grant  | 117,210                |
| 1,511,940                         | Independent Living Fund  | 1,511,940              |
| 1,967,260                         | Improved Better Care Fund  | 1,967,260              |
| 47,940                            | Care and Support Prisons   | 47,940                 |
| 27,030                            | Refugee Resettlement   | 27,030                 |
| 28,550                            | Local Reform and Community Voices                                    | 37,730                 |
| <b>111,059,320</b>                | <b>Total People Government Grants</b>                                | <b>115,925,200</b>     |
| <b>Place</b>                      |  |                        |
| 3,185,610                         | Waste – Private Finance Initiative                                   | 3,185,610              |
| 50,000                            | Bikeability  | 80,000                 |
| 43,220                            | RPA Higher Level Stewardship   | 43,220                 |
| 512,450                           | Bus Services Operators Grant   | 512,450                |
| 0                                 | AONG Core Grant  | 198,950                |
| 0                                 | Historic England - Oswestry High Street Heritage Action Zone         | 11,570                 |
| 0                                 | DEFRA - Trees Outside Woods (TOW)                                    | 43,800                 |
| 0                                 | Historic England - Offa's Dyke Project                               | 43,800                 |
| 0                                 | DEFRA - Farming in Protected Landscapes                              | 907,980                |
| <b>3,791,280</b>                  | <b>Total Place Government Grants</b>                                 | <b>5,027,380</b>       |

**2021/22  
Revised  
Budget  
£**

**Government Grants**

**2022/23  
Budget  
£**

**Resources**

|            |  |            |
|------------|--|------------|
| 639,180    | Housing Benefit Administration Subsidy               | 575,830    |
| 256,590    | Localised Council Tax Support Administration Subsidy | 266,420    |
| 49,000,000 | Mandatory Rent Allowances: Subsidy                   | 49,000,000 |
| 9,943,970  | Rent Rebates: Subsidy                                | 8,046,780  |
| 65,100     | DWP Verify Earnings and Pensions                     | 65,100     |
| 39,300     | Universal Credit                                     | 39,300     |
| 66,090     | Welfare Reform New Burdens                           | 66,090     |
| 350,000    | DWP Discretionary Housing Payment Grant              | 0          |
| 2,200      | Single Fraud Investigation Service                   | 2,200      |

**60,362,430 Total Resources Government Grants**

**58,061,720**

**229,448,530 Total Shropshire Council Government Grants**

**250,760,450**



# Appendix 4

## Report Schedule



| Date              | Committee                                 | Financial Strategy Reports                                    | Other Relevant Reports  |
|-------------------|---|---|---|
| 29 July 2021      | Financial Strategy Task and Finish Group  | 2020/21 Outturn and 2022/23 Medium Term Financial Strategy    |   |
| 22 September 2021 | Financial Strategy Task and Finish Group  | 2022/23 MTFS Process  |   |
| 20 December 2021  | Financial Strategy Task and Finish Group  | 2022/23 Budget Scrutiny                                       |   |
| 6 January 2022    | Cabinet                                   | Mid-Year Capital and the Financial Strategy 2022/23 – 2025/26 | Setting the Council Tax Taxbase for 2022/23                           |
| 13 January 2022   | Council                                   |   | Setting the Council Tax Taxbase for 2022/23                           |
| 18 January 2022   | Performance Management Scrutiny Committee | Report of the Financial Strategy Task and Finish Group        |   |
| 27 January 2022   | Performance Management Scrutiny Committee | Mid-Year Capital and the Financial Strategy 2022/23 – 2025/26 |   |
| 16 February 2022  | Cabinet                                   | Capital & Financial Strategy 2022/23 to 2026/27               | Estimated Collection Fund Outturn 2021/22<br>Fees and Charges 2022/23 |
| 24 February 2022  | Council                                   | Capital & Financial Strategy 2022/23 to 2026/27               | Fees and Charges 2022/23  |



# Appendix 5

## Glossary



### **Budget**

The financial plan reflecting the Council's policies and priorities over a period of time i.e. what the Council is going to spend to provide services.

### **Business Rates**

Taxation that is levied on business properties and collected by Shropshire Council. A change in regulations surrounding Business Rates has resulted in a proportion being retained and shared locally amongst authorities (including Fire Authority), rather than going to the Government for redistribution on a national basis.

### **Capital Expenditure/Capital Programme**

Expenditure on items that have a life of more than one year, such as buildings, land, major equipment, or which adds to rather than maintains the value of existing assets.

### **Capital Financing**

Capital expenditure is financed by Government grants, external contributions (e.g. developers' contributions to specific schemes), contribution from the revenue account, proceeds from the sale of assets, and borrowing. The revenue budget bears the cost of direct revenue contributions, together with interest and the provision for repayments of the loans.

### **Capital Receipts**

The proceeds from the sale of fixed assets such as land and buildings. These sums can be used to finance new capital expenditure.

### **Collection Fund Surplus**

A surplus of council tax and business rate income collected over the level assumed for budget purposes. Any such surplus or deficit is shared between the billing authority and its major precepting authorities.

### **Council Tax Requirement**

This is an amount calculated, in advance of each year, by every local authority. It is the amount of revenue to be collected from council tax, and is equivalent to an authority's Band D council tax multiplied by its council tax base.

### **Earmarked Reserves**

The Council maintains certain specific revenue reserves to meet future expenditure. These are held within earmarked reserves.

### **Employees**

This includes all staffing budgets as well as indirect employees costs such as training, recruitment, agency staff and any budgeted redundancy costs.

### **General Fund Balances**

This balance is held by the Council for general purposes, i.e. against which there are no specific commitments. The balance is treated as a contingency to protect the Council's financial standing should there be any financial issues in the year.

### **Government Grants**

Contributions by central Government towards either the revenue or capital cost of local authority services.

### **Housing Revenue Account**

The statutory account to which the revenue costs of providing, maintaining and managing Council dwellings are charged. These costs are financed by tenants' rents and government housing subsidy.

### **Internal Recharges**

This includes the costs of support services such as IT, HR, Finance, Legal and Property Services. These services provide support functions to the frontline services in their service delivery.

### **Net Budget Requirement**

The total expenditure (after deduction of income) that the Council finances from the aggregation of Revenue Support Grant, Business Rates and Council Tax.

### **Non Controllable Expenditure**

This includes notional accounting transactions required to show the total cost of a service and includes capital charges such as depreciation, insurance contributions and future pension costs.

### **Other Controllable Expenditure**

This includes all premises, transport related and supplies and services budgets that the Council holds.



**Revenue Expenditure**

Expenditure on the day to day running costs of the Council, such as salaries, wages, utility costs, repairs and maintenance.

**Service Income**

This includes all other income received within the revenue budget and will include other grants and contributions, fees and charges, other sales and internal recharge income.

**Staff Budgets**

This includes only staff salaries, NI contributions and Pension costs for Council employees.

**Tax Base**

To set the Council Tax for each property a Council has to first of all calculate the council tax base. This is a figure that is expressed as the total of band D equivalent properties.

**Third Party Payments**

This is a payment to an external provider or an internal service delivery unit defined as a trading operation. This generally contains any major contracts that the Council enters into.

**Transfer Payments**

This includes the costs of payments to individuals for which no goods or services are received in return. Examples of transfer payments include rent rebates and rent allowances for Housing Benefits.

# Housing Revenue Account



| 2021/22<br>Budget<br>£ | Shropshire Council Housing Revenue Account    | 2022/23<br>Budget<br>£ |
|------------------------|---|------------------------|
|                        | <b>Income</b>                                 |                        |
| (17,540,800)           | Dwellings Rent                                | (18,101,280)           |
| (103,680)              | Garage Rent                                   | (104,900)              |
| (17,000)               | Other Rent                                    | (17,000)               |
| (641,670)              | Charges for Services                          | (686,820)              |
| <b>(18,303,150)</b>    | <b>Total Income</b>                           | <b>(18,910,000)</b>    |
|                        | <b>Expenditure</b>                            |                        |
| 8,600,010              | ALMO Management Fee                           | 9,021,410              |
| 610,420                | Supplies & Services                           | 640,370                |
| 3,910,780              | Capital Charges – Dwelling Depreciation       | 4,047,050              |
| 211,620                | Capital Charges – Depreciation Other          | 196,250                |
| 2,989,760              | Interest Paid                                 | 2,988,250              |
| 530,000                | Repairs charged to revenue                    | 600,000                |
| 200,000                | New Development Feasibility                   | 200,000                |
| 1,278,000              | Revenue Financing Capital Expenditure         | 1,693,450              |
| 50,000                 | Increase in Bad Debt Provision                | 50,000                 |
| 237,900                | Corporate & Democratic Core/Support Services  | 335,910                |
| <b>18,618,490</b>      | <b>Total Expenditure</b>                      | <b>19,772,690</b>      |
| <b>315,340</b>         | <b>Net Cost of Services</b>                   | <b>862,690</b>         |
| (30,000)               | Interest Received                             | (60,000)               |
| <b>285,340</b>         | <b>Net Operating Expenditure</b>              | <b>802,690</b>         |
| <b>285,340</b>         | <b>Net Cost of Service/(Surplus) for Year</b> | <b>802,690</b>         |
|                        | <b>HRA Reserve</b>                            |                        |
| 11,341,020             | B/fwd 1 April                                 | 11,055,680             |
| (285,340)              | Surplus/(Deficit) for year                    | (802,690)              |
| <b>11,055,680</b>      | <b>Carried Forward 31 March</b>               | <b>10,252,990</b>      |



# Capital Programme





## Capital Programme Summary

The Capital Programme for the period 2022/23 to 2024/25 is based on current confirmed funding and delivery schedule for schemes. The programme is based on projects that have proceeded to approval stage, either via delegated powers or full Cabinet and Council recommendation approvals.

The Financial Year 2022/23 marks an important point in time for Shropshire Council. A wholesale review of our future aspirations and priorities is being reflected within The Shropshire Plan our new corporate strategy document. The Shropshire Plan will form the umbrella for all the Council's plans and strategies and will help direct decisions on how we use our available resources to achieve the best outcomes for Shropshire. A key element of this is the Capital Strategy, a document that considers the Council's long-term aspirations for investment in assets and infrastructure, but ultimately focussing on the next five years.

The Capital Strategy 2022/23 to 2026/27 details a schedule of capital schemes identified as priorities for the Council over the next five years. These schemes will progress through the approved capital scheme governance process as normal, with robust business cases being developed for each project. These projects and business cases will be presented and approved by Cabinet and / or Council prior to their inclusion in the Council's capital programme. Consequently, as these projects have yet to complete the full due diligence process, they are not currently included in the Capital Programme.

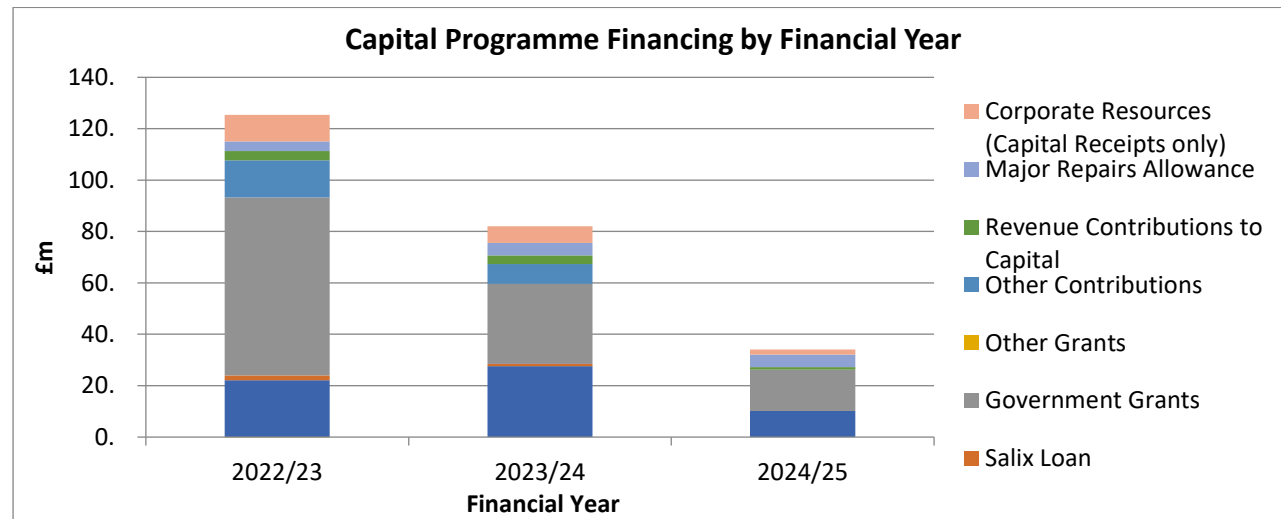


## Capital Budgets 2022/23 to 2024/25

| Service Area                        | 2022/23<br>Budget<br>£ | 2023/24<br>Budget<br>£ | 2024/25<br>Budget<br>£ |
|-------------------------------------|------------------------|------------------------|------------------------|
| <b>General Fund</b>                 |                        |                        |                        |
| Health & Wellbeing Capital          | 0                      | 0                      | 0                      |
| People Capital                      | 17,795,052             | 14,450,000             | 2,000,000              |
| Place Capital - Commercial Services | 14,714,402             | 16,761,848             | 0                      |
| Place Capital - Economy & Place     | 9,104,905              | 3,285,177              | 0                      |
| Place Capital Homes & Communities   | 30,000                 | 0                      | 0                      |
| Place Capital - Infrastructure      | 66,807,842             | 26,337,594             | 13,082,000             |
| Resources Capital                   | 350,766                | 1,000,000              | 0                      |
| <b>Total General Fund</b>           | <b>108,802,967</b>     | <b>61,834,619</b>      | <b>15,082,000</b>      |
| <b>Housing Revenue Account</b>      | 16,510,712             | 20,174,507             | 18,994,630             |
| <b>Total Approved Budget</b>        | <b>125,313,679</b>     | <b>82,009,126</b>      | <b>34,076,630</b>      |

### Capital Financing 2022/23 to 2024/25

| Service Area                                | 2022/23<br>Budget<br>£ | 2023/24<br>Budget<br>£ | 2024/25<br>Budget<br>£ |
|---|------------------------|------------------------|------------------------|
| Self Financed Prudential Borrowing          | 22,175,764             | 30,185,007             | 10,166,330             |
| Salix Loan                                  | 1,790,494              | 910,494                | 0                      |
| Government Grants                           | 69,519,343             | 31,031,997             | 16,082,000             |
| Other Grants                                | 305,235                | 57,000                 | 0                      |
| Other Contributions                         | 14,467,778             | 7,732,067              | 0                      |
| Revenue Contributions to Capital            | 3,260,514              | 821,134                | 1,000,000              |
| Major Repairs Allowance                     | 3,780,100              | 4,828,300              | 4,828,300              |
| Corporate Resources (Capital Receipts only) | 10,014,451             | 6,443,127              | 2,000,000              |
| <b>Total Confirmed Funding</b>              | <b>125,313,679</b>     | <b>82,009,126</b>      | <b>34,076,630</b>      |



## Capital Programme Detail by Scheme

| Scheme Description  | 2022/2023<br>Budget<br>£ | 2023/2024<br>Budget<br>£ | 2024/2025<br>Budget<br>£ |
|---|--------------------------|--------------------------|--------------------------|
| <b>Housing Revenue Account Capital</b>  |                          |                          |                          |
| <b><u>HRA Dwellings Capital</u></b>   |                          |                          |                          |
| Housing New Build Programme - Off Penybryn Avenue, Whittington                        | 2,227,174                | 360,607                  | 0                        |
| Housing New Build Programme - Russell Close, Stanmore                                 | 238,000                  | 32,000                   | 0                        |
| Housing New Build Programme - Weston Rhyn   | 5,131,211                | 500,000                  | 0                        |
| Housing New Build Programme (500 new homes plan)                                      | 0                        | 13,388,465               | 14,000,000               |
| HRA Developer Purchases - Ellesmere Wharf, Ellesmere                                  | 920,841                  | 0                        | 0                        |
| HRA Developer Purchases - Frith Close, Crowmoor, Shrewsbury                           | 650,000                  | 0                        | 0                        |
| HRA Developer Purchases -Cygnet Close, Whittington                                    | 441,700                  | 0                        | 0                        |
| HRA Housing New Build Programme Phase 6 - Shrewsbury Training Centre, Racecourse Lane | 500,000                  | 896,970                  | 166,330                  |
| HRA Housing New Build Programme Phase 6- Richmond House                               | 1,413,486                | 168,165                  | 0                        |
| STaR Disabled Aids & Adaptations  | 250,000                  | 250,000                  | 250,000                  |
| STaR Electrical Remedial Works  | 250,000                  | 250,000                  | 250,000                  |
| STaR External Doors   | 158,000                  | 158,000                  | 158,000                  |
| STaR Fire Safety Works  | 100,000                  | 100,000                  | 100,000                  |
| STaR Kitchens & Bathrooms   | 1,180,600                | 1,180,600                | 1,180,600                |
| STaR Major Works  | 200,000                  | 200,000                  | 200,000                  |
| STaR Rewires  | 550,000                  | 550,000                  | 550,000                  |
| STaR Roofing  | 40,000                   | 40,000                   | 40,000                   |
| STaR Asbestos Removal   | 150,000                  | 150,000                  | 150,000                  |
| STaR Garage Sites Refurbishments  | 200,000                  | 200,000                  | 200,000                  |
| STaR Heating Works - Reactive   | 834,000                  | 834,000                  | 834,000                  |
| STaR Off Grid Properties Investment   | 300,000                  | 300,000                  | 300,000                  |
| STaR PSH Adaptations Grant  | 160,000                  | 0                        | 0                        |
| STaR Roof Replacement Works   | 403,200                  | 403,200                  | 403,200                  |
| STaR Sewage Treatment Works   | 100,000                  | 100,000                  | 100,000                  |
| STaR Window Replacement Works   | 112,500                  | 112,500                  | 112,500                  |
| <b>Total HRA Dwellings Capital</b>  | <b>16,510,712</b>        | <b>20,174,507</b>        | <b>18,994,630</b>        |
|   | <b>16,510,712</b>        | <b>20,174,507</b>        | <b>18,994,630</b>        |

| Scheme Description                                   | 2022/2023<br>Budget<br>£ | 2023/2024<br>Budget<br>£ | 2024/2025<br>Budget<br>£ |
|--|--------------------------|--------------------------|--------------------------|
| <b>People Capital</b>                                |                          |                          |                          |
| <b><u>Adult Social Care Operations Capital</u></b>   |                          |                          |                          |
| ASC - Unallocated Grant                              | 200,000                  | 150,000                  | 0                        |
| Assistive Technology Equipment - Housing Projects    | 100,000                  | 0                        | 0                        |
| Greenacres Farm - Supported Living Development       | 2,012,500                | 1,000,000                | 0                        |
| <b>Total Adult Social Care Operations Capital</b>    | <b>3,332,500</b>         | <b>1,150,000</b>         | <b>0</b>                 |
| <b><u>Children's Residential Care Capital</u></b>    |                          |                          |                          |
| Children's Residential Care - 3 Bed Unit TBC         | 300,000                  | 0                        | 0                        |
| <b>Total Children's Residential Care Capital</b>     | <b>300,000</b>           | <b>0</b>                 | <b>0</b>                 |
| <b><u>Housing Services Capital</u></b>               |                          |                          |                          |
| Disabled Facilities Grant Fast Track - Capital       | 750,000                  | 0                        | 0                        |
| Disabled Facilities Grants - Capital                 | 2,030,000                | 3,000,000                | 0                        |
| HOLD Project - Capital                               | 500,000                  | 1,000,000                | 0                        |
| <b>Total Housing Services Capital</b>                | <b>3,280,000</b>         | <b>4,000,000</b>         | <b>0</b>                 |
| <b><u>Non Maintained Schools Capital</u></b>         |                          |                          |                          |
| Bowbrook Primary - Place Planning New Build          | 3,000,000                | 2,500,000                | 0                        |
| Marches Academy Trust - Grange/Sundorne Amalgamation | 0                        | 2,000,000                | 0                        |
| SEND Cleobury Mortimer Primary School                | 5,855                    | 0                        | 0                        |
| SEND Lacon Childe School                             | 50,000                   | 0                        | 0                        |
| <b>Total Non Maintained Schools Capital</b>          | <b>3,055,855</b>         | <b>4,500,000</b>         | <b>0</b>                 |

| Scheme Description                                     | 2022/2023<br>Budget<br>£ | 2023/2024<br>Budget<br>£ | 2024/2025<br>Budget<br>£ |
|--|--------------------------|--------------------------|--------------------------|
| <b>People Capital</b>                                  |                          |                          |                          |
| <b><u>Adult Social Care Operations Capital</u></b>     |                          |                          |                          |
| ASC - Unallocated Grant                                | 200,000                  | 150,000                  | 0                        |
| Assistive Technology Equipment - Housing Projects      | 100,000                  | 0                        | 0                        |
| Greenacres Farm - Supported Living Development         | 2,012,500                | 1,000,000                | 0                        |
| <b><u>Primary School Capital</u></b>                   |                          |                          |                          |
| Brown Clee Primary - Extention                         | 250,000                  | 0                        | 0                        |
| Criftins Primary - PPA Space                           | 100,000                  | 0                        | 0                        |
| Farlow Primary - GP Room                               | 120,000                  | 0                        | 0                        |
| Haughmond Primary School - Place Planning Amalgamation | 3,500,000                | 0                        | 0                        |
| St Laurence Ludlow - Phase 1 Suitability               | 200,000                  | 0                        | 0                        |
| Whitchurch Infants - 2 x Classroom Reconfiguration     | 207,048                  | 0                        | 0                        |
| Whitchurch Junior - 2 Class Extension & Refurbishment  | 590,000                  | 0                        | 0                        |
| <b>Total Primary School Capital</b>                    | <b>4,967,048</b>         | <b>0</b>                 | <b>0</b>                 |
| <b><u>Secondary School Capital</u></b>                 |                          |                          |                          |
| Meole Brace Secondary - Place Planning                 | 250,000                  | 0                        | 0                        |
| <b>Total Secondary School Capital</b>                  | <b>250,000</b>           | <b>0</b>                 | <b>0</b>                 |
| <b><u>Unallocated School Capital</u></b>               |                          |                          |                          |
| Basic Need Unallocated                                 | 137,515                  | 2,000,000                | 0                        |
| Condition Unallocated                                  | 1,450,000                | 500,000                  | 0                        |
| Devolved Formula Capital - re-profiling                | 300,000                  | 0                        | 0                        |
| Early Years Unallocated                                | 161,969                  | 0                        | 0                        |
| Healthy Pupils Capital Fund (HPCF) Unallocated         | 10,165                   | 0                        | 0                        |
| Schools Future Place Planning Programme - Unallocated  | 0                        | 2,300,000                | 2,000,000                |
| SEN High Needs Capital Funding - Unallocated           | 450,000                  | 0                        | 0                        |
| Special Provision Funds Allocation                     | 100,000                  | 0                        | 0                        |
| <b>Total Unallocated School Capital</b>                | <b>2,609,649</b>         | <b>4,800,000</b>         | <b>2,000,000</b>         |
|  | <b>17,795,052</b>        | <b>14,450,000</b>        | <b>2,000,000</b>         |



| Scheme Description                                | 2022/2023<br>Budget<br>£ | 2023/2024<br>Budget<br>£ | 2024/2025<br>Budget<br>£ |
|---|--------------------------|--------------------------|--------------------------|
| <b>Place Capital - Commercial Services</b>        |                          |                          |                          |
| <b><u>Corporate Landlord Capital</u></b>          |                          |                          |                          |
| Commercial Investment Programme - Unallocated     | 3,432,721                | 5,000,000                | 0                        |
| DVSA Site Ennerdale Road Shrewsbury - Acquisiiton | 1,200,000                | 0                        | 0                        |
| Ludlow Assembly Rooms - Refurbishment Works       | 138,323                  | 0                        | 0                        |
| Maesbury Solar Farm                               | 1,000,000                | 0                        | 0                        |
| Market Drayton Library Boiler Replacement         | 163,500                  | 0                        | 0                        |
| Meole Brace Pitch & Putt Development              | 3,000,000                | 2,000,000                | 0                        |
| NCP Car Park, Wyle Cop, Shrewsbury - Acquisition  | 0                        | 3,983,620                | 0                        |
| The Tannery Development - Block A                 | 2,357,858                | 4,000,000                | 0                        |
| Whitchurch Medical Practice                       | 3,422,000                | 1,778,228                | 0                        |
| <b>Total Corporate Landlord Capital</b>           | <b>14,714,402</b>        | <b>16,761,848</b>        | <b>0</b>                 |
|   | <b>14,714,402</b>        | <b>16,761,848</b>        | <b>0</b>                 |

| Scheme Description   | 2022/2023<br>Budget<br>£ | 2023/2024<br>Budget<br>£ | 2024/2025<br>Budget<br>£ |
|--|--------------------------|--------------------------|--------------------------|
| <b>Place Capital - Economy &amp; Place</b>                               |                          |                          |                          |
| <b><u>Broadband Capital</u></b>  |                          |                          |                          |
| Broadband Phase 5 - BDUK Gigabit Voucher Top Up Scheme                   | 900,000                  | 1,000,000                | 0                        |
| Broadband Project - Phase 3 - Airband                                    | 2,000,000                | 0                        | 0                        |
| Broadband Project - Phase 6 - TBC  | 2,079,945                | 1,000,000                | 0                        |
| <b>Total Broadband Capital</b>   | <b>4,979,945</b>         | <b>2,000,000</b>         | <b>0</b>                 |
| <b><u>Development Management Capital</u></b>                             |                          |                          |                          |
| Oswestry HAZ Flagship Scheme   | 250,000                  | 0                        | 0                        |
| Oswestry HAZ Public Realm Works  | 150,000                  | 0                        | 0                        |
| Oswestry HAZ Repurposing Programme                                       | 240,000                  | 135,634                  | 0                        |
| Oswestry HAZ Shop Front Grant Scheme                                     | 118,248                  | 80,000                   | 0                        |
| <b>Total Development Management Capital</b>                              | <b>758,248</b>           | <b>215,634</b>           | <b>0</b>                 |
| <b><u>Economic Growth Capital</u></b>                                    |                          |                          |                          |
| Bishops Castle Business Park   | 1,570,104                | 1,069,543                | 0                        |
| Oswestry Mile End Roundabout Improvement Works - Design & Planning Stage | 1,370,649                | 0                        | 0                        |
| <b>Total Economic Growth Capital</b>                                     | <b>2,940,753</b>         | <b>1,069,543</b>         | <b>0</b>                 |
| <b><u>Planning Policy Capital</u></b>                                    |                          |                          |                          |
| Affordable Housing - Rolling Fund  | 200,346                  | 0                        | 0                        |
| Community Housing Grant - Community Led Scheme                           | 92,613                   | 0                        | 0                        |
| Community Led Affordable Housing Grant Scheme                            | 133,000                  | 0                        | 0                        |
| <b>Total Planning Policy Capital</b>                                     | <b>425,959</b>           | <b>0</b>                 | <b>0</b>                 |
|  | <b>9,104,905</b>         | <b>3,285,177</b>         | <b>0</b>                 |

| Scheme Description | 2022/2023<br>Budget<br>£ | 2023/2024<br>Budget<br>£ | 2024/2025<br>Budget<br>£ |
|--------------------|--------------------------|--------------------------|--------------------------|
|--------------------|--------------------------|--------------------------|--------------------------|

Place Capital - Homes & Communities

Leisure Capital

|  |               |          |          |
|--|---------------|----------|----------|
| Shropshire Playing Pitch Action Plan - Sport Pitch improvements as per Haughmond Project | 30,000        | 0        | 0        |
| <b>Total Leisure Capital</b>   | <b>30,000</b> | <b>0</b> | <b>0</b> |

|  |        |   |   |
|--|--------|---|---|
|  | 30,000 | 0 | 0 |
|--|--------|---|---|

| Scheme Description                                      | 2022/2023<br>Budget<br>£ | 2023/2024<br>Budget<br>£ | 2024/2025<br>Budget<br>£ |
|---|--------------------------|--------------------------|--------------------------|
| <b>Place Capital - Infrastructure</b>                   |                          |                          |                          |
| <b><u>Highways Capital</u></b>                          |                          |                          |                          |
| A529 Road Safety Works - WSP                            | 2,000,000                | 0                        | 0                        |
| Bomere Heath - Forton Heath Speed Reduction             | 20,500                   | 0                        | 0                        |
| Bridgeguard - Bage Way Railway Bridge                   | 90,000                   | 0                        | 0                        |
| Bridgeguard - Coed yr Hendre B6715                      | 75,000                   | 0                        | 0                        |
| Bridgeguard - Coleham Head                              | 60,000                   | 0                        | 0                        |
| Bridgeguard - Grindley Brook Canal Bridge               | 25,000                   | 0                        | 0                        |
| Bridgeguard - Lawn No 2 Bridge B6733                    | 27,000                   | 0                        | 0                        |
| Bridgeguard - Unallocated                               | 1,000,000                | 1,000,000                | 1,000,000                |
| Bridgeguard - Whitcott Evan B6412                       | 7,406                    | 0                        | 0                        |
| Bridgnorth - A458 Signals/Crossing                      | 37,000                   | 0                        | 0                        |
| Bridgnorth - Underhill Street Signal Enhancement        | 30,000                   | 0                        | 0                        |
| Broseley - Housing Development Roundabout Re-modelling  | 97,000                   | 0                        | 0                        |
| Broseley - LTP Bridge Road Weight Limit and Footpath    | 37,000                   | 0                        | 0                        |
| Centrally Managed Ringway Secondary Surfacing Programme | 1,800,000                | 1,800,000                | 2,000,000                |
| Church Stretton - A49 and B5477 Highway Improvements    | 82,000                   | 0                        | 0                        |
| Church Stretton - Acton Burnell Pavement Extension      | 5,000                    | 0                        | 0                        |
| Cleobury Mortimer - A4117 Vaughan Road New Footpath     | 57,500                   | 0                        | 0                        |
| Cleobury Mortimer - B4363/B4194 Speed Restrictions      | 57,000                   | 0                        | 0                        |
| Cleobury Mortimer - Six Ashes Highway Improvements      | 57,000                   | 0                        | 0                        |
| Countywide Autumn Statement Pothole Fund                | 1,900,000                | 1,900,000                | 1,900,000                |
| Countywide Drainage Unallocated                         | 600,000                  | 500,000                  | 600,000                  |
| Countywide Footway Slurry Sealing Programme             | 380,000                  | 360,000                  | 400,000                  |
| Countywide Patching Schemes Tender Package              | 375,819                  | 210,377                  | 294,000                  |
| Countywide Permanent Repair Programme                   | 1,900,000                | 1,900,000                | 2,000,000                |
| Countywide Roadmaster Programme                         | 300,000                  | 300,000                  | 400,000                  |
| Craven Arms - Diddlesbury School Parking Access         | 8,713                    | 0                        | 0                        |
| CS - Unallocated  | 100,000                  | 80,000                   | 100,000                  |
| Defra - Property Level Flood Recovery Scheme            | 600,000                  | 0                        | 0                        |
| Depot Fixed Costs - Principal                           | 875,000                  | 925,000                  | 975,000                  |
| Depot Fixed Costs - Secondary                           | 875,000                  | 925,000                  | 975,000                  |

| Scheme Description   | 2022/2023<br>Budget<br>£ | 2023/2024<br>Budget<br>£ | 2024/2025<br>Budget<br>£ |
|--|--------------------------|--------------------------|--------------------------|
| <b>Place Capital - Infrastructure</b>                              |                          |                          |                          |
| <b>Highways Capital</b>  |                          |                          |                          |
| A529 Road Safety Works - WSP                                       | 2,000,000                | 0                        | 0                        |
| Bomere Heath - Forton Heath Speed Reduction                        | 20,500                   | 0                        | 0                        |
| Ellesmere - Welshampton Pedestrian Crossing                        | 36,500                   | 0                        | 0                        |
| Ellesmere - Willowbrook Highway Improvements                       | 12,000                   | 0                        | 0                        |
| Flood Defence & Water Management Unallocated                       | 50,000                   | 0                        | 0                        |
| Highley - B4555 Highway Improvements                               | 17,000                   | 0                        | 0                        |
| Highways Maintenance Challenge Fund - Flood Risk - Unallocated     | 1,443,000                | 1,000,000                | 0                        |
| ITP Central - B4380 Roman Road/Longden Road, Shrewsbury            | 100,000                  | 0                        | 0                        |
| ITP Central - Mytton Oak Road, Shrewsbury                          | 60,000                   | 0                        | 0                        |
| ITP Countywide - Unallocated                                       | 1,638,000                | 1,638,000                | 1,638,000                |
| ITP North - B5065/C1284 Trefnant                                   | 20,000                   | 0                        | 0                        |
| ITP North - Station Road, Whitchurch School Crossing               | 17,000                   | 0                        | 0                        |
| ITP South - Shifnal Bradford Street Enhancement                    | 2,144,551                | 0                        | 0                        |
| LEP Oxon Relief Road Project                                       | 2,612,222                | 5,653,055                | 0                        |
| Ludlow - B4361 Corve Street - Puffin Crossing                      | 69,000                   | 0                        | 0                        |
| Ludlow - Rocks Green Traffic Calming & Pedestrian Crossing Upgrade | 52,000                   | 0                        | 0                        |
| Market Drayton - A51 London Road Pelican Crossing                  | 29,000                   | 0                        | 0                        |
| Market Drayton - Frogmore Road Pelican Crossing                    | 37,000                   | 0                        | 0                        |
| Market Drayton - Hinstock Puffin Crossing                          | 27,000                   | 0                        | 0                        |
| Market Drayton - Woodeaves A529 Safe Pedestrian Route              | 34,000                   | 0                        | 0                        |
| Minsterley & Pontesbury - A488 Junction Improvements               | 50,000                   | 0                        | 0                        |
| Monkmoor Road/Clive Road Pedestrian Crossing                       | 30,000                   | 0                        | 0                        |
| Monkmoor Road/Whithall Road Pedestrian Crossing                    | 30,000                   | 0                        | 0                        |
| North West Relief Road, Shrewsbury                                 | 38,961,625               | 5,000,000                | 0                        |
| NWS - Unallocated  | 100,000                  | 80,000                   | 100,000                  |
| Oswestry - Knockin Pedestrian Improvements                         | 29,000                   | 0                        | 0                        |
| Oswestry - Ruyton X1 Towns HGV Management                          | 175,000                  | 0                        | 0                        |
| Oswestry - St Martins Roundabout Improvements                      | 40,000                   | 0                        | 0                        |



| Scheme Description   | 2022/2023<br>Budget<br>£ | 2023/2024<br>Budget<br>£ | 2024/2025<br>Budget<br>£ |
|--|--------------------------|--------------------------|--------------------------|
| <b>Place Capital - Infrastructure</b>                                |                          |                          |                          |
| <b>Highways Capital</b>  |                          |                          |                          |
| A529 Road Safety Works - WSP   | 2,000,000                | 0                        | 0                        |
| Bomere Heath - Forton Heath Speed Reduction                          | 20,500                   | 0                        | 0                        |
| Ellesmere - Welshampton Pedestrian Crossing                          | 36,500                   | 0                        | 0                        |
| Ellesmere - Willowbrook Highway Improvements                         | 12,000                   | 0                        | 0                        |
| Flood Defence & Water Management Unallocated                         | 50,000                   | 0                        | 0                        |
| Highley - B4555 Highway Improvements                                 | 17,000                   | 0                        | 0                        |
| Programme of structural replacement of lighting columns              | 600,000                  | 600,000                  | 600,000                  |
| S106 13/01524/FUL - Pedestrian Crossing, Ellesmere Road, Shrewsbury  | 40,000                   | 0                        | 0                        |
| S106 16/04228/OUT - Pedestrian Crossing - Copthorne Road, Shrewsbury | 70,000                   | 0                        | 0                        |
| SES - Unallocated  | 100,000                  | 80,000                   | 100,000                  |
| Shelton Road/The Mount Signals Upgrade                               | 45,000                   | 0                        | 0                        |
| Shrewsbury - Abbey Foregate contraflow Cycle System                  | 62,000                   | 0                        | 0                        |
| Shrewsbury - Battlefield Rd/Arlington Way Signals Upgrade            | 110,468                  | 0                        | 0                        |
| Shrewsbury - Bell Lane/Dark Lane Bridge ramp & cycle lanes           | 7,000                    | 0                        | 0                        |
| Shrewsbury - Belle Vue Road Pelican Crossing                         | 37,000                   | 0                        | 0                        |
| Shrewsbury - Castle Bridge Link Cycle Route and Usage                | 36,000                   | 0                        | 0                        |
| Shrewsbury - Castle Bridge to Newpark Road upgrade for Cycle Route   | 17,000                   | 0                        | 0                        |
| Shrewsbury - Cross Houses to Atcham Quite Lane                       | 147,000                  | 0                        | 0                        |
| Shrewsbury - Longden Road widening towards Meole School              | 17,000                   | 0                        | 0                        |
| Shrewsbury - Pritchard Way upgrade for pedestrian route              | 27,000                   | 0                        | 0                        |
| Shrewsbury - Radbrook Road Cycle Lane & Traffic Calming              | 32,000                   | 0                        | 0                        |
| Shrewsbury - Weeping Cross Pedestrian and Cycle Upgrade              | 6,000                    | 0                        | 0                        |
| Shropshire Property Flood Resilience (PFR) 2021                      | 100,000                  | 0                        | 0                        |
| Street Lighting LED Conversions                                      | 3,447,838                | 2,386,162                | 0                        |
| TMSGF - Traffic Signals Remote Monitoring                            | 10,000                   | 0                        | 0                        |
| TMSGF - Crossings - Bridge Street, Bridgnorth                        | 25,000                   | 0                        | 0                        |
| TMSGF - Crossings - Hereford Road, Shrewsbury                        | 45,000                   | 0                        | 0                        |
| TMSGF - Crossings - TBC  | 25,000                   | 0                        | 0                        |
| TMSGF - Junctions - Catherton Junction, Cleobury Mortimer            | 45,000                   | 0                        | 0                        |
| TMSGF - Junctions - Woodcote Way, Shrewsbury                         | 50,000                   | 0                        | 0                        |
| Wem - A49 Highway Safety Improvements                                | 40,000                   | 0                        | 0                        |
| Wem - A53 Highway Safety Improvements                                | 22,000                   | 0                        | 0                        |
| Wem - B5476 Highway Safety Improvements                              | 26,700                   | 0                        | 0                        |
| <b>Total Highways Capital</b>  | <b>66,482,842</b>        | <b>26,337,594</b>        | <b>13,082,000</b>        |

| Scheme Description   | 2022/2023<br>Budget<br>£ | 2023/2024<br>Budget<br>£ | 2024/2025<br>Budget<br>£ |
|--|--------------------------|--------------------------|--------------------------|
| <b><u>Waste Capital</u></b>                                    |                          |                          |                          |
| In Vessel Composting Facility                                  | 325,000                  | 0                        | 0                        |
| <b>Total Waste Capital</b>                                     | <b>325,000</b>           | <b>0</b>                 | <b>0</b>                 |
|  | <b>66,807,842</b>        | <b>26,337,594</b>        | <b>13,082,000</b>        |
| <b>Resources Capital</b>                                       |                          |                          |                          |
| <b><u>ICT Digital Transformation - Unallocated Capital</u></b> |                          |                          |                          |
| ICT Digital Transformation - Unallocated                       | 350,766                  | 1,000,000                | 0                        |
| <b>Total ICT Digital Transformation - Unallocated Capital</b>  | <b>350,766</b>           | <b>1,000,000</b>         | <b>0</b>                 |
|  | <b>350,766</b>           | <b>1,000,000</b>         | <b>0</b>                 |

## Capital Funding of Programme

| Account                                   | 2022/2023<br>Budget<br>£ | 2023/2024<br>Budget<br>£ | 2024/2025<br>Budget<br>£ |
|---|--------------------------|--------------------------|--------------------------|
| <b>Borrowing</b>                          | <b>(23,966,258)</b>      | <b>(31,095,501)</b>      | <b>(10,166,330)</b>      |
| Self Financed Prudential Borrowing        | (22,175,764)             | (30,185,007)             | (10,166,330)             |
| SALIX Loan                                | (1,790,494)              | (910,494)                | 0                        |
| <b>Government Grants</b>                  | <b>(69,413,255)</b>      | <b>(31,031,997)</b>      | <b>(16,082,000)</b>      |
| DfT Highways Maintenance Grant            | (12,300,090)             | (9,155,000)              | (9,155,000)              |
| DfT Integrated Transport Grant            | (1,940,000)              | (1,638,000)              | (1,638,000)              |
| DfT Incentive Fund                        | 0                        | (2,289,000)              | (2,289,000)              |
| DEFRA Grant                               | (600,000)                | 0                        | 0                        |
| DfT National Productivity Investment Fund | (1,500,000)              | 0                        | 0                        |
| DoH Better Care Fund                      | (4,130,758)              | (3,000,000)              | 0                        |
| DoH HOLD Grant                            | (500,000)                | (1,000,000)              | 0                        |
| DoE Devolved Formula Capital Grant        | (300,000)                | 0                        | 0                        |
| DoE Basic Need Grant                      | (67,515)                 | (4,178,906)              | 0                        |
| DoE School Condition Grant                | (1,670,000)              | (500,000)                | 0                        |
| DoE Special Provisions Fund               | (605,855)                | 0                        | 0                        |
| EFA Early Years Capital Fund              | (122,683)                | 0                        | 0                        |
| Environment Agency                        | 250,000                  | 0                        | 0                        |
| Home & Communities Agency                 | (3,476,000)              | (3,000,000)              | (3,000,000)              |
| MHCLG Community Housing Grant             | (92,613)                 | 0                        | 0                        |
| DfT Capital Block Funding Specific Grant  | (1,643,000)              | (1,000,000)              | 0                        |
| DoE Healthy Pupils Grants                 | (3,030)                  | 0                        | 0                        |
| MHCLG Oswestry HIF                        | (1,312,187)              | 0                        | 0                        |
| ERDF                                      | (437,899)                | (271,091)                | 0                        |
| DfT Large Local Majors                    | (38,961,625)             | (5,000,000)              | 0                        |

| Account                                       | 2022/2023<br>Budget<br>£ | 2023/2024<br>Budget<br>£ | 2024/2025<br>Budget<br>£ |
|---|--------------------------|--------------------------|--------------------------|
| <b>Other Grants</b>                           | <b>(138,000)</b>         | <b>(57,000)</b>          | <b>0</b>                 |
| Historic England                              | (138,000)                | (57,000)                 | 0                        |
| <b>Other Contributions</b>                    | <b>(14,467,778)</b>      | <b>(7,732,067)</b>       | <b>0</b>                 |
| Public Sector Contributions                   | (1,428,248)              | (59,000)                 | 0                        |
| Private Sector Contributions                  | (2,272,386)              | (100,000)                | 0                        |
| Section 106                                   | (4,487,693)              | (7,573,067)              | 0                        |
| Community Infrastructure Levy (CIL)           | (6,279,451)              | 0                        | 0                        |
| <b>Revenue Contributions to Capital</b>       | <b>(3,427,749)</b>       | <b>(821,134)</b>         | <b>(1,000,000)</b>       |
| General Fund                                  | (888,500)                | (99,634)                 | 0                        |
| Schools                                       | (27,617)                 | 0                        | 0                        |
| HRA   | (2,511,632)              | (721,500)                | (1,000,000)              |
| <b>Major Repairs Allowance</b>                | <b>(3,780,100)</b>       | <b>(4,828,300)</b>       | <b>(4,828,300)</b>       |
| <b>Corporate Resources - Capital Receipts</b> | <b>(10,120,539)</b>      | <b>(6,443,127)</b>       | <b>(2,000,000)</b>       |
| <b>Total Financing</b>                        | <b>(125,313,679)</b>     | <b>(82,009,126)</b>      | <b>(34,076,630)</b>      |



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# Draft Revenue and Capital Budget 2022/23

If you can read this but know someone who can't, please contact us on 0345 678 9000 so we can provide this information in a more suitable format.

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